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CANADA

CREATING A FAIR AND EQUITABLE CANADIAN ENERGY TRANSFORMATION

Report of the Standing Committee on Natural Resources

John Aldag, Chair

JUNE 2023
44th PARLIAMENT, 1st SESSION

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ENERGY TRANSFORMATION**

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Natural Resources**

**John Aldag
Chair**

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NOTICE TO READER

Reports from committees presented to the House of Commons

Presenting a report to the House is the way a committee makes public its findings and recommendations on a particular topic. Substantive reports on a subject-matter study usually contain a synopsis of the testimony heard, the recommendations made by the committee, as well as the reasons for those recommendations.

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THE STANDING COMMITTEE ON NATURAL RESOURCES

has the honour to present its

TENTH REPORT

Pursuant to its mandate under Standing Order 108(2), the committee has studied creating a fair and equitable canadian energy transformation and has agreed to report the following:

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LIST OF RECOMMENDATIONS

As a result of their deliberations committees may make recommendations which they include in their reports for the consideration of the House of Commons or the Government. Recommendations related to this study are listed below.

Recommendation 1

That the Government of Canada set clear targets for getting to net-zero with a clear plan to meet these targets. 9

Recommendation 2

That the Government of Canada collaborate with provinces and territories, municipalities and communities, businesses, organized labour, Indigenous governments and communities and other partners to:

- **conduct industry-by-industry analyses, disaggregated by region, that assess the potential labour market impacts of a net-zero transition;**
- **identify individuals and groups who are disproportionately vulnerable to negative effects from a net-zero transition; and**
- **publish the results of these analyses. 13**

Recommendation 3

That the Government of Canada set clear goals and principles based on Canada’s international climate obligations and responsibilities to Indigenous peoples, in partnership with workers, communities and other stakeholders, and that these principles reflect:

- **Canada’s obligation to address the climate crisis; and**
- **the need to ensure that Canadian workers and communities, and Indigenous peoples, benefit from investments in a clean technology future..... 16**

Recommendation 4

That the Government of Canada take a broad approach to assessing the risks and opportunities associated with a net-zero transition, emphasizing the needs of workers while also identifying the indirect opportunities and impacts of the global net-zero transition on other individuals, groups and communities. 17

Recommendation 5

That the Government of Canada recognize that the transition to net-zero, while being a huge opportunity for growth in the clean tech sectors, must also work to alleviate negative impacts on regions and communities, and wherever possible, promote local production while supporting workers in dependent industries and affected domestic supply chains. 17

Recommendation 6

That the Government of Canada implement all 10 recommendations from the Task Force on Just Transition for Canadian Coal Power Workers and Communities, and report on the implementation of those recommendations. 20

Recommendation 7

That the Government of Canada commit adequate financial resources and establish robust policy and legislative frameworks necessary to lay out a clear path to a sustainable net-zero economy focused on job creation, skill development and making use of Canada’s advantage in clean tech resources, while respecting the jurisdiction of the provinces and territories. 24

Recommendation 8

That the Government of Canada end fossil fuel subsidies and establish a sustainable investment plan to develop a net-zero economy. 24

Recommendation 9

That the Government of Canada establish region- and sector-specific planning and reporting requirements in supporting the growth of sustainable jobs and that progress reports on the implementation of these plans be reported to Parliament on an annual basis. 25

Recommendation 10

That the Government of Canada adopt a tripartite-plus approach (all orders of government, including Indigenous governments and affected municipalities; employers; and workers) that employs strong, ongoing social dialogue and an equity focus to establish standards, policies and programs related to labour. 27

Recommendation 11

That Natural Resources Canada develop measures to enable greater Indigenous participation in—and ownership of—clean energy and natural resources projects. 28

Recommendation 12

That the Government of Canada establish clear rules to ensure companies that receive public money for net-zero investments have obligations to ensure domestic jobs with good employment standards and obligations for Indigenous involvement while considering the need to maximize economic benefits for communities. 29

Recommendation 13

That the Government of Canada legislate a dedicated government body to plan sustainable jobs initiatives and engagement for the ongoing development of a net-zero economy. 31

Recommendation 14

That the Government of Canada make project approvals more efficient and strengthen Canada’s business case as a first-choice destination for investment in low-carbon resource and energy projects..... 34

Recommendation 15

That the Government of Canada ensure that nuclear energy projects are classified as clean energy projects and made eligible for sustainable finance. 37

Recommendation 16

That the Department of Finance Canada assess the scope and effectiveness of current tax measures, such as tax credits, for companies producing low-carbon and renewable fuels in Canada and include assessment of effectiveness of wage obligations and apprenticeship commitments and make changes to these measures as needed. 43

Recommendation 17

That the Government of Canada work with the hydrogen industry, research and training organizations, Indigenous governments and communities, and provincial, territorial and municipal governments to develop a low-carbon hydrogen industry and national expertise in this field by:

- **implementing the Hydrogen Strategy for Canada;**
- **allocating specific funding envelopes for low-carbon hydrogen production and related infrastructure; and**
- **helping to build hydrogen hubs in close proximity to production sites and markets where demand for hydrogen could increase. 43**

Recommendation 18

That the Government of Canada, while respecting provincial jurisdiction, collaborate with territories, educational institutions, businesses, trades associations, labour and Indigenous communities to:

- **identify the key skill sets needed in a net-zero transition;**
- **prioritize historically marginalized or disadvantaged groups for reskilling and upskilling initiatives;**
- **develop training curricula tailored to these skills sets and groups; and**
- **ensure training programs be developed in partnership with organized labour, who have established clear mechanisms for job training and upgrades. 54**

Recommendation 19

That the Government of Canada, while respecting provincial and territorial jurisdiction, work with them to assess the effectiveness and resilience of Canada’s benefits system in the context of a net-zero transition, by taking measures such as:

- **analyzing existing gaps in Employment Insurance system, including gaps that may emerge or widen in a net-zero transition;**
- **exploring new income supports, including pension bridging, for individuals affected by net-zero transition; and**
- **considering increases to existing income and training supports, including the Canada Training Benefit, and expanding communications support for the trades sector and credential recognition programs for immigrants to help address labour shortages. 56**



CREATING A FAIR AND EQUITABLE CANADIAN ENERGY TRANSFORMATION

INTRODUCTION

In response to the threat of climate change, countries around the world are adopting measures to cut their greenhouse gas (GHG) emissions and adapt their economies to lower-emitting activities and technologies. Canada is no exception. Under the Paris Agreement (COP21), which has 194 signatories, Canada has committed to taking the necessary action to limit global warming to two degrees Celsius above pre-industrial levels, and to continuing efforts to limit the increase to 1.5 degrees Celsius by 2100.

In the coming years, Canada's economy and energy systems will undergo a transformation as the country pursues a goal of net-zero¹ emissions by 2050. In this context, during 10 meetings between 4 April 2022 and 22 September 2022, the House of Commons Standing Committee on Natural Resources (the Committee) studied the measures needed to transition Canada's energy system towards a fair and equitable net-zero future.

The complexity of this transition was reflected in the Committee's study, which covered a wide range of challenges and opportunities affecting individuals, groups, communities and industries across Canada. This report presents the evidence on these topics under six themes:

- 1) Understand the transition;
- 2) Learn from experience and best practices;
- 3) Establish frameworks for planning, engagement and reconciliation;
- 4) Promote a resilient, net-zero energy sector;
- 5) Strengthen local supply chains for net-zero industries;

1 "Net-zero" means a balance between emissions that are produced and those that are taken out of the atmosphere. See: Ross Linden-Fraser, [*Legislative Summary of Bill C-12: An Act respecting transparency and accountability in Canada's efforts to achieve net-zero greenhouse gas emissions by the year 2050*](#), Publication no. 43-2-C12-E., Library of Parliament, revised 8 July 2021.



- 6) Support communities and equip workers with the skills for a net-zero economy.

Building on these themes and drawing from the insights the Committee heard during its study, this report recommends actions that the Government of Canada can take to ensure that a net-zero transition creates opportunities for all Canadians. The Committee thanks all witnesses for their contributions for this study.

UNDERSTAND THE TRANSITION

Canada will be better prepared to manage a net-zero transition if its governments, industries, workers and communities have a better understanding of what the transition is and where it is taking them. The following sections of this report describe the concepts and principles that are relevant to this transition, as well as steps the Government of Canada can take to better measure its progress toward a net-zero future.

Energy Transition

One of the drivers of the Committee’s study—and a theme in much of the testimony—was the concept of an energy transition. As the [Alberta Federation of Labour](#) explained in a written brief:

In the simplest sense, an energy transition is the substitution of one source of energy for another. For example, cheap petroleum and the internal combustion engine displaced steam and animal-power during the first half of the 20th century while new energy sources (natural gas, nuclear) were added during the second half. The current energy transition involves switching from coal, oil, and gas to clean electricity and low-carbon fuels like hydrogen.

This transition is motivated by a desire to reduce the risk posed by climate change. As witnesses explained, the world’s current energy system is emitting unsustainable quantities of greenhouse gas (GHG) emissions, warming the planet and increasing the risk of dangerous effects across the globe. Most of these emissions are produced by the combustion of fossil fuels, chiefly coal, oil and natural gas. To avoid these emissions and

reduce the risk posed by climate change, societies must “decarbonize” by adopting lower-emitting forms of energy.²

Canada has [committed](#) to reduce its own emissions to net-zero by 2050. This commitment echoes a [report](#) from the Intergovernmental Panel on Climate Change, which concluded that to avoid the worst impacts of climate change the world must reduce global emissions to net-zero by 2050. For Canada to reduce its emissions in line with a net-zero future, the country will have to be part of a global solution as it undergoes an economic transformation.³ The remainder of this report explores how Canada can achieve this transition in a fair and equitable way.

Recommendation 1

That the Government of Canada set clear targets for getting to net-zero with a clear plan to meet these targets.

The Global Energy Transition

Some witnesses suggested that a global energy transition is already underway. As [Gil McGowan](#), from the Alberta Federation of Labour, stated, “the question is not if it's going to be a transition, but what kind of transition it's going to be. Is it going to be an orderly transition or a disorderly transition, or a planned transition or an unplanned transition?” [Hadrian Mertins-Kirkwood](#), Senior Researcher at the Canadian Centre for Policy Alternatives (CCPA), similarly suggested that Canada has a choice, between “a just and managed transition to a lower-carbon economy or, alternatively, an unplanned collapse reminiscent of so many previous resource busts.”

Noting that “the world is moving away from fossil fuels whether we like it or not,” [Mr. Mertins-Kirkwood](#) highlighted a point that a few witnesses made, that Canada’s energy transition would be affected by the climate commitments of other countries. [Merran Smith](#), the Chief Innovation Officer at Clean Energy Canada, underscored that Canada’s “largest trading partners are investing billions in these newly imagined

2 House of Commons Standing Committee on Natural Resources (RNNR), [Evidence](#), 27 April 2022, 1625 (Denis Bolduc, General Secretary, Fédération des travailleurs et travailleuses du Québec); RNNR, [Evidence](#), 2 May 2022, 1610 (Nichole Dusyk, Senior Policy Advisor, International Institute for Sustainable Development); and RNNR, [Evidence](#), 2 May 2022, 1615 (Hadrian Mertins-Kirkwood, Senior Researcher, Canadian Centre for Policy Alternatives).

3 RNNR, [Evidence](#), 27 April 2022, 1625 (Denis Bolduc, General Secretary, Fédération des travailleurs et travailleuses du Québec); and RNNR, [Evidence](#), 2 May 2022, 1605 (Sandeep Pai, Senior Research Lead, Global Just Transition Network, Center for Strategic and International Studies).



economies. The EU's race to reduce its dependence on imported fossil fuels foreshadows where the global economy is going.” [Nichole Dusyk](#), senior policy advisor at the International Institute for Sustainable Development (IISD), noted that as other “countries implement ZEV [zero-emission vehicle] mandates and other climate policies, global demand for oil and gas will drop.”

Indeed, witnesses referenced job losses within the oil and gas sector as a signal that the energy transition is already happening. [Gil McGowan](#) pointed out that since 2014, there have been 40,000 job losses in Alberta’s oil and gas sector, leaving 130,000 workers in that sector. While acknowledging that such losses are due, in part, to a drop in the price of oil, he stated that “the industry is not the engine of job creation that it once was, and it never will be.” Professor [Éric Pineault](#), from the Institute of Environmental Sciences of the Université du Québec à Montréal, added that job losses in the oil and gas sector since 2014 are also due to “huge productivity gains.” Furthermore, [Kevin Nilsen](#), President and CEO of the Environmental Careers Organization of Canada (ECO Canada), pointed out that salaries within the oil and gas sector “aren't as high as they were” in 2014.

Providing a different point of view, [Dale Swampy](#), President of the National Coalition of Chiefs, stated his organization’s perspective that

[w]e don't see a transition happening. It's not. Global demand for oil and gas has never been higher. In fact, there's an energy crisis and the G7 is calling for producers around the world to pump out more. Canada has never exported more oil; we are at record levels. Oil and gas companies are making more money than they have in their history, and the federal government is making more revenues off them than ever before.

[Mr. Swampy](#) continued in saying, however, that “we believe the transition has to exist in both Canada and the rest of the world.” [He](#) contended that Canada was better prepared to transition towards blue hydrogen and biofuels than other forms of low-carbon energy.

Identifying and Measuring the Impacts of a Net-Zero Transition

A transition toward net-zero will be easier to manage if it is fair and can be measured. The use of indicators and metrics can help Canadians understand whether a transition is happening and what effects it is having. The Committee heard that these tools can also

help the Government of Canada develop more effective programs and track their progress.⁴

The Government of Canada does not have all the information or tools that it needs to measure a transition. [Jamie Kirkpatrick](#), Program Manager at Blue Green Canada, stated that “[f]rankly, federal departments and agencies have not established frameworks to measure success, to monitor the work or to support Canadians in this transition.” Mr. Kirkpatrick was among a few witnesses who referenced a recent [report](#) by the Commissioner of the Environment and Sustainable Development (CESD) on the government’s just transition planning, which found that “Natural Resources Canada and Employment and Social Development Canada were not prepared to support a just transition to a low-carbon economy for workers and communities.”⁵

The Committee heard recommendations addressing the need to better understand which regions and sectors will be the most affected by a net-zero transition. Officials from [Employment and Social Development Canada](#) (ESDC) indicated that the department has already identified certain sectors that will be “significantly impacted,” either positively or negatively, by a transition. These sectors are:

- clean technology;
- agriculture;
- construction;
- natural resources and environment; and
- transportation.

An official from [Natural Resources Canada](#) (NRCan) added that the department considers clean electricity production, hydrogen and biofuels production, critical minerals, and zero-emission vehicles to be job-creating industries of the future.

Witnesses argued that there is a need for more detailed analysis. [Patrick Rondeau](#), Union Advisor for Just Transition at the Fédération des travailleurs et travailleuses du Québec (FTQ), suggested that the Government should extend its analysis to the regional

4 RNNR, [Evidence](#), 2 May 2022, 1715 (Nichole Dusyck, Senior Policy Advisor, International Institute for Sustainable Development).

5 RNNR, [Evidence](#), 27 April 2022, 1625 (Denis Bolduc, General Secretary, Fédération des travailleurs et travailleuses du Québec); and RNNR, [Evidence](#), 2 May 2022, 1720 (Hadrian Mertins-Kirkwood, Senior Researcher, Canadian Centre for Policy Alternatives).



level by conducting prospective studies about the impacts of decarbonization on specific industrial areas. Similarly, [Sandeep Pai](#), Senior Research Lead for the Global Just Transition Network at the Center for Strategic and International Studies, proposed “mapping” the potential for clean energy jobs at the community level.

“Transitioning to a net-zero economy may very well increase overall employment opportunities. However, we know that employment effects will vary by country and by region.”

Tricia Williams,
Director, Research, Evaluation and Knowledge Mobilization,
Future Skills Centre

The Committee heard some evidence about the types and locations of clean energy jobs. [Merran Smith](#) summarized [research](#) from her organization, Clean Energy Canada, which found that approximately 209,000 jobs could be created in the “clean energy sector” by 2030. These include jobs in generating and transporting clean energy, reducing energy consumption and making low-carbon technologies like zero-emission vehicles. In contrast, their modelling projected the loss of 125,800 jobs in fossil fuel industries by 2030.

According to [Michael Burt](#), Vice President at the Conference Board of Canada, his organization has estimated that approximately 900,000 jobs—representing about 5% of Canada’s workforce—are considered “green.” According to their research, these jobs include work in three key areas: clean energy, energy efficiency and environmental management. The number of green jobs and their share of the workforce is expected to rise in the coming decades. However, [Mr. Burt](#) said that job creation and training may differ across regions of Canada:

[O]pportunities vary quite a bit depending on where you are in the country. For example, on a relative basis, Ontario and Alberta have much more opportunity, while Atlantic Canada has less. The cost of training is also quite different, depending on what region you're in. In Alberta, it's very high. Quebec is the lowest in the country, and the gap is quite large. It's about a 30% difference between the two provinces.

In addition to differences across regions, the effects of a transition will differ across groups and individuals. Historically, marginalized groups, including Indigenous peoples and non-white workers, face higher barriers to obtaining education, training and jobs, which can make it harder for members of these groups to respond to a transition. These

challenges are exacerbated by the discrimination that members of these groups may experience in the workplace.⁶ Similarly, [Michael Burt](#) testified that “older workers, those without tertiary education and those with deficiencies in fundamental skills are less likely to be given training opportunities, but they are also the ones who are most in need of upskilling.”

Economic transitions can have psychological effects as well. Changing or losing a job can be extremely stressful or life-altering for a worker and their family. Likewise, the closure of an industry or the displacement of a community can cause people to lose their sense of culture or identity.⁷ Later sections of this report describe social protection measures, like worker retraining, that can help workers and communities cope with the effects of transition.

Recommendation 2

That the Government of Canada collaborate with provinces and territories, municipalities and communities, businesses, organized labour, Indigenous governments and communities and other partners to:

- **conduct industry-by-industry analyses, disaggregated by region, that assess the potential labour market impacts of a net-zero transition;**
- **identify individuals and groups who are disproportionately vulnerable to negative effects from a net-zero transition; and**
- **publish the results of these analyses.**

A “Just Transition”

Throughout its study, the Committee heard some calls for Canada’s transition to net-zero to be a “just transition.” The concept of a just transition has long been connected to the relationship between the economy and the environment. The North American labour movement first developed the concept, calling for programs to support workers who lost

6 Canadian Climate Institute, *Sink or Swim: Transforming Canada’s economy for a global low-carbon future*, p. 62; and Jonathan Davey et al., Action Canada and Public Policy Forum, *Inclusive Futures: Indigenous Engagement in Canada’s Workforce*.

7 Annabel Pinker, *Just Transitions: a comparative perspective*, Report prepared for the Just Transition Commission of Scotland, 25 August 2020, pp. 10 and 13.



jobs or income because of new environmental protection policies.⁸ Since then, the International Labour Organization (ILO) and the parties to the Paris Agreement have used the term to refer to the importance of ensuring that workers have access to decent and sustainable jobs in the context of the world’s response to climate change.⁹

The Government of Canada has used the term “just transition” in recent [consultations](#) about its climate policies. According to Debbie Scharf, Associate Assistant Deputy Minister of the Energy Systems Sector at NRCan, just transition is “a policy approach that puts people at the centre of the Government of Canada’s climate policy.” The government has drafted “just transition principles” and invited feedback on them during its consultations.

Principles from the Government of Canada’s Discussion Paper on People-Centred Just Transition

- 1) Adequate, informed and ongoing dialogue on a people-centred, just transition should engage all relevant stakeholders to build strong social consensus on the goal and pathways to net-zero.
- 2) Policies and programs in support of a people-centred, just transition must create decent, fair and high-value work designed in line with regional circumstances and recognizing the differing needs, strengths and potential of communities and workers.
- 3) The just transition must be inclusive by design, addressing barriers and creating opportunities for groups including gender, persons with disabilities, Indigenous Peoples, Black and other racialized individuals, LGBTQ2S+ and other marginalized people.
- 4) International cooperation should be fostered to ensure people-centred approaches to the net-zero future are advancing for all people.

Source: Government of Canada, [People-Centred Just Transition: Discussion Paper](#).

8 RNNR, [Evidence](#), 27 April 2022, 1630 (Sari Sairanen, National Director, Health, Safety and Environment, Unifor).

9 International Labour Organization, [Guidelines for a just transition towards environmentally sustainable economies and societies for all](#), 2015; and United Nations, [Paris Agreement](#), 2015.

The Committee invited witnesses to comment on possible principles and a definition of just transition:

- [Noel Baldwin](#), Director of Government and Public Affairs at the Future Skills Centre, responded that just transitions are “economic transitions that meet climate targets and provide people who are transitioning, whether for opportunity or as a result of disruption, with the kinds of jobs that allow them to support their family, meet their obligations and have dignified work.”
- [Larry Rousseau](#), Executive Vice-President of the Canadian Labour Congress, and [Samantha Smith](#), Director of the Just Transition Centre at the International Trade Union Confederation, referred the Committee to the ILO’s [guidelines](#) for a just transition.¹⁰
- On this point, [Rosin Reid](#), Director of the Energy and Environmental Policy Division at NRCan, told the Committee that the department had referred to the ILO guidance when developing its discussion paper, and “tried to come up with some principles that would complement what they're telling us are the best practices.”
- [Seamus O’Regan](#), Minister of Labour, said that just transition “means that we have the ability to point workers in the right direction where we need them to lower emissions, to build up renewables and to continue the prosperity of this country.” However, the [minister](#) commented that he and the Minister of Natural Resources would prefer not to use the term “just transition,” saying that it is viewed unfavourably by workers in some sectors.
- [Sari Sairanen](#), National Director of Health, Safety and Environment at Unifor, suggested that the government should adopt the principles outlined in the [final report](#) of the Task Force on Just Transition For Canadian Coal Power Workers and Communities.
- [Hadrian Mertins-Kirkwood](#) said that the government should explicitly call for an end to the use of fossil fuels, explaining that “we need to stop talking about emissions reductions in the abstract and be clear about the end goal.”

10 The guidelines also contain guiding principles, which are reproduced in this report in Appendix A.



- [Sharleen Gale](#), Chair of the Board of Directors of the First Nations Major Projects Coalition, said the Government of Canada should ensure that measures to achieve net-zero emissions “do not disadvantage First Nations communities, further creating hardship to Indigenous communities.”

Recommendation 3

That the Government of Canada set clear goals and principles based on Canada’s international climate obligations and responsibilities to Indigenous peoples, in partnership with workers, communities and other stakeholders, and that these principles reflect:

- **Canada’s obligation to address the climate crisis; and**
- **the need to ensure that Canadian workers and communities, and Indigenous peoples, benefit from investments in a clean technology future.**

Witnesses also responded to the notion of a “people-centred” transition. [Unifor’s representative](#) objected to the term “people-centred,” saying it “waters down the original focus on the needs and challenges faced by workers in fossil fuel-dependent industries undergoing transition.” [Lionel Railton](#), Canadian Regional Director of the International Union of Operating Engineers, likewise said that a just transition should be “worker centric.”

Other witnesses disagreed, saying that policies focused on supporting workers might be too narrow and would exclude other people who will be affected by a net-zero transition. The [CCPA representative](#) offered an example from the energy sector:

Providing broad support is important from an equity perspective, because while the people who work in the energy industry today are disproportionately high-income white males who were born in Canada, the people who depend indirectly on that industry—who, for example, make lunch for energy workers and also lose their jobs when a project closes down—are more likely to be low-income women, racialized workers and immigrants. Just transition policies that are too narrow can make inequality worse and further marginalize historically excluded groups.

Along the same lines, [Luisa Da Silva](#), Executive Director at Iron and Earth, argued that the government should work with communities rather than workers alone, to address the “entire ecosystem” of social and economic life in communities that will be affected by transition.

Recommendation 4

That the Government of Canada take a broad approach to assessing the risks and opportunities associated with a net-zero transition, emphasizing the needs of workers while also identifying the indirect opportunities and impacts of the global net-zero transition on other individuals, groups and communities.

Recommendation 5

That the Government of Canada recognize that the transition to net-zero, while being a huge opportunity for growth in the clean tech sectors, must also work to alleviate negative impacts on regions and communities, and wherever possible, promote local production while supporting workers in dependent industries and affected domestic supply chains.

LEARN FROM PAST EXPERIENCE AND BEST PRACTICES

To ensure a successful transition, witnesses outlined a few ways that Canada could learn from past experiences and best practices. [Nichole Dusyk](#) highlighted that

Canada has been through difficult labour transitions before. Whether that's the boom and bust in the oil patch or whether it's the collapse of the cod fishery, we do have experience and we understand what is at stake and how important it is to proactively plan and ensure that supports are in place for workers and for communities.

Some witnesses referenced Canada's coal sector transition, as well as transition plans in other countries as examples of past experience and best practices for Canada to undertake a transition to a low-carbon economy.

Canada's Coal Transition

Government policies can trigger transitions away from certain types of energy, such as coal. Coal-fired electricity generation is the largest single source of carbon dioxide emissions globally.¹¹ In December 2018, Canada's federal government [committed](#) to phase out traditional coal-fired electricity by 2030. [Hadrian Mertins-Kirkwood](#) described this 2030 deadline as "essential [...] because it gave affected workers, their communities and the industry certainty about the future." In November 2021, the federal government

11 International Energy Agency, [Coal](#).



also [committed](#) to banning the export of thermal coal—which is mainly used for coal-fired electricity—by 2030.

Most Canadian provinces and territories have eliminated coal as a source of electricity. Yet, as witnesses from [NRCan](#) and [ECO Canada](#) pointed out, Alberta, New Brunswick, Nova Scotia and Saskatchewan continue to use coal as an electricity source. A planned transition away from coal as a source of electricity will affect employment, families and communities in those regions. Likewise, the Committee received a written brief from a coal exporter in British Columbia, [Westshore Terminals](#), which pointed out that thermal coal exports account for 60–70% of its sales and revenue and help to support 200 unionized jobs in addition to multiple indirect jobs from service suppliers working with their terminal.

To support the federal government’s commitment to an accelerated coal phase out, the [Task Force on Just Transition for Canadian Coal Power Workers and Communities](#) was mandated to provide knowledge, opinions and recommendations to the Minister of the Environment and Climate Change for implementing a just transition. The Task Force’s [final report](#) from December 2018 made 10 recommendations in that regard.

In 2022, the CESD published [Report 1—Just Transition to a Low-Carbon Economy](#), which included an audit of the federal government’s implementation of the Task Force’s recommendations. It pointed out that among those 10 recommendations, the government has only implemented four, stating “[f]ederal commitments and programs did not reflect all the task force recommendations.”

In its brief to the committee, the [Canadian Chamber of Commerce](#) drew attention to the CESD’s report, noting that “the [coal] transition has been handled on a business-as-usual basis, relying on existing program mechanisms such as the employment insurance program to deliver support.” [Westshore Terminals](#) highlighted that “the gender-based analysis plus undertaken for the coal transition programs did not reflect the diversity of the workers in the sector.” The [Blue Green Canada representative](#) pointed out that fulfilling the recommendations of the Task Force would require interventions from multiple departments and agencies, and “[t]he result was that no one was given the jobs to do, so the jobs then didn’t get done.”

The [FTQ](#)’s brief called on the federal government to “act now on the recommendations of the Just Transition Task Force of Canada to meet with communities and coal power workers.”

Recommendations of the Task Force on Just Transition for Canadian Coal Power Workers and Communities

- 1) Develop, communicate, implement, monitor, evaluate, and publicly report on a just transition plan for the coal phase-out, championed by a lead minister to oversee and report on progress.
- 2) Include provisions for just transition in federal environmental and labour legislation and regulations, as well as relevant intergovernmental agreements.
- 3) Establish a targeted, long-term research fund for studying the impact of the coal phase-out and the transition to a low-carbon economy.
- 4) Fund the establishment and operation of locally-driven transition centres in affected communities.*
- 5) Create a pension bridging program for workers who will retire earlier than planned due to the coal phase out.
- 6) Create a detailed and publicly available inventory with labour market information pertaining to coal workers, such as skills profiles, demographics, locations, and current and potential employers.
- 7) Create a comprehensive funding program for workers staying in the labour market to address their needs across the stages of securing a new job, including income support, education and skills building, re-employment, and mobility.
- 8) Identify, prioritize, and fund local infrastructure projects in affected communities.*
- 9) Establish a dedicated, comprehensive, inclusive, and flexible just transition funding program for affected communities.*
- 10) Meet directly with affected communities to learn about their local priorities and to connect them with federal programs that could support their goals.*

Note: The symbol * indicates recommendations implemented by the Government of Canada, according to the Commissioner of the Environment and Sustainable Development.

Source: Government of Canada, [*Final Report by the Task Force on Just Transition for Canadian Coal Power Workers and Communities: section 7.*](#)



Recommendation 6

That the Government of Canada implement all 10 recommendations from the Task Force on Just Transition for Canadian Coal Power Workers and Communities, and report on the implementation of those recommendations.

There are several factors that differentiate the coal transition from the net-zero transition. For example, the [Alberta Federation of Labour's representative](#) outlined some differences between the coal-fired power industry and the oil and gas sector, stating that “we can’t simply cut and paste what we did in the coal-fired power industry and apply it to oil and gas.” These differences include:

- The smaller scale of the coal industry, at 2,000 workers, compared to 130,000 workers in Alberta’s oil and gas sector alone.
- The lower rate of unionization in the oil and gas sector, making it more difficult to communicate with workers.
- The difficulty of identifying the factors that lead to job losses in the oil and gas sector, which include climate policies, market forces and technology advancements. These factors make it “much harder to decide who should qualify for benefits.”

Just Transition Approaches Around the World

Some witnesses mentioned notable just transition policies in other countries. The [FTQ's](#) brief recommended that the Committee study Scotland and Ireland’s commissions on just transition, and Spain’s efforts on a just transition, highlighting that the Scottish government requires that its Just Transition Commission reports to Parliament and publishes a report every year. [Hadrian Mertins-Kirkwood](#) noted that New Zealand and Scotland have implemented coordinating bodies to oversee a just transition, given that achieving a just transition requires the involvement of many government departments. He pointed out that Denmark and New Zealand have committed to phasing out oil production, and accordingly, can develop industrial and social policy that creates alternative jobs in the green sector. Similarly, [Sandeep Pai](#) referenced South Africa’s inter-ministerial committee on a just transition, which comprises “members from various ministries, including from provinces or states that are impacted.” Speaking on behalf of NRCan, [Debbie Scharf](#) mentioned that the federal government had also examined “just transition” measures in the European Union and in Germany.

A brief submitted by the [Association of Consulting Engineering Companies–Canada](#) (ACEC–Canada) reported that Canada’s infrastructure spending lags behind that of other nations. ACEC–Canada recommended that Canada increase its infrastructure investments, which could “help to enable an energy transformation, especially for workers whose skills may transfer well from energy-intensive sectors to delivering more clean-energy-enabling infrastructure.”

Providing a different perspective, [Shannon Joseph](#), Vice-President of Government Relations and Indigenous Affairs at the Canadian Association of Petroleum Producers (CAPP), said that:

Even before the Russian invasion of Ukraine, oil and natural gas prices had been rising as a result of supply shortages and a decline in energy development. An important driver for this decline has been policy signals from governments and the investment community that are misaligned with global energy demand.



Table 1—Selected Just Transition Initiatives Around the World

Governing Authority	Type of Measure	Notes
European Union	Funding mechanism	The European Union has adopted a Just Transition Mechanism to address the social and economic effects of a low-carbon transition. The mechanism funds economic diversification, energy efficiency and infrastructure projects in member states, among other initiatives.
Germany	Strategy and planning	Germany conducted a multi-decade transition process for its main coal-producing region, the Ruhr. Among other things, this process included proactive economic planning, the establishment of new educational institutions and stricter environmental policies.
Germany	Engagement	In 2018, Germany established a commission to advise the government on phasing out coal and planning transition measures for the coal sector.
New Zealand	Coordination	In 2018, New Zealand established a Just Transitions Unit within the Ministry of Business, Innovation and Employment. It conducts research and advises the government about transitioning to a low-carbon economy. Functionally, its purpose is to play a coordinating role and serve as a centre of expertise within government.
Scotland	Strategy and planning	Scotland is developing a National Just Transition Planning Framework to help the government develop transition plans that are consistent with its climate goals.
Scotland	Engagement	The Scottish Government has established two just transition commissions (2019–2021 and 2022–present) to scrutinize and advise on the government’s sectoral and regional “just transition plans.” These plans are intended to help Scotland reduce its emissions to net-zero while supporting workers and communities.
South Africa	Coordination	The President of South Africa convened an Inter-Ministerial Committee on the Just Energy Transition Partnership to coordinate national planning for a low-carbon transition.

Sources: Government of Spain, [Just Transition Agreements: Update March 2021](#); New Zealand, Ministry of Business, Innovation and Employment, [Just Transition](#); The Presidency of the Republic of South Africa, [“President Ramaphosa outlines South Africa’s Just Energy Transition Investment Plan,”](#) 4 November 2022; Scottish Government, [Just Transition—A Fairer, Greener Scotland: Scottish Government response](#), 7 September 2022; and Scottish Government, [Just Transition Commission](#).

ESTABLISH FRAMEWORKS FOR PLANNING, ENGAGEMENT AND RECONCILIATION

The lessons of the past and the experience of other countries may be useful as Canada develops its own approach to managing a net-zero transition. As the following sections outline, the Committee heard that the federal government could better organize, communicate and coordinate its transition measures.

Outlining a Vision and a Strategy

Change creates uncertainty. While Canada has committed to achieving net-zero emissions, the exact path to its goal and the precise effects of transition are unclear. Many witnesses emphasized the importance of counteracting this uncertainty.¹² To this end, various witnesses recommended that the federal government should outline a clearer vision and strategy for Canada’s net-zero future.¹³

“We're currently dealing with a significant trust deficit. People are fearful. What they really need is a plan.”

Tara Peel,
Political Assistant to the President,
Canadian Labour Congress

Witnesses who represent organized labour said that the lack of a plan is creating fear among workers and undermining their trust in government. According to the [representative of the International Union of Operating Engineers](#), “there seems to be no blueprint and no real clear objectives, but just a lot of talk. This uncertainty creates distrust and unease among those who will eventually be impacted: the workers.” [Gil McGowan](#) concurred, saying that Canada needs “an industrial plan” established and

12 RNNR, [Evidence](#), 27 April 2022, 1635 (Lionel Railton, Canadian Regional Director, International Union of Operating Engineers); RNNR, [Evidence](#), 27 April 2022, 1705 (Gil McGowan, President, Alberta Federation of Labour); RNNR, [Evidence](#), 2 May 2022, 1605 (Larry Rousseau, Executive Vice-President, Canadian Labour Congress); RNNR, [Evidence](#), 9 May 2022, 1600 (Luisa Da Silva, Executive Director, Iron and Earth); RNNR, [Evidence](#), 16 May 2022, 1555 (Denise Amyot, President and Chief Executive Officer, Colleges and Institutes Canada).

13 RNNR, [Evidence](#), 27 April 2022, 1635 (Lionel Railton, Canadian Regional Director, International Union of Operating Engineers); RNNR, [Evidence](#), 2 May 2022, 1605 (Sandeep Pai, Senior Research Lead, Global Just Transition Network, Center for Strategic and International Studies); RNNR, [Evidence](#), 2 May 2022, 1640 (Larry Rousseau, Executive Vice-President, Canadian Labour Congress); and RNNR, [Evidence](#), 9 May 2022, 1655 (Merran Smith, Chief Innovation Officer, Clean Energy Canada).



funded by all orders of government. The [representative from the Canadian Labour Congress](#) added that a plan should also include “the types and numbers of jobs that will be needed to meet the needs of a net-zero economy.”

Implementing a net-zero plan will require significant public and private spending. The Government of Canada has already taken some steps in this regard; [an NRCan official](#) referred to \$9 billion in spending from the 2030 Emissions Reduction Plan and “the \$100 billion in previous plans.” However, the [CCPA's representative](#) pointed to calculations from the [2022 federal budget](#) that estimated the spending needed to attain net-zero at \$100 billion to \$125 billion a year, of which only \$15 billion to \$25 billion is currently being spent. The CCPA said it was not the Government of Canada’s sole responsibility to make up this shortfall, but that the government was still not spending its share.

[Nichole Dusyk](#), speaking for the IISD, agreed that the public and private sectors should both play a role in financing a net-zero transition. She added that the federal government should “ensure that corporate accountability is maintained and upholds the ‘polluter pays’ principle, and at the same time minimizes public financial liability.”

The [Alberta Federation of Labour's representative](#) recommended that at least some federal spending take the form of a “just transition transfer” from the Government of Canada to the provinces and territories.

Recommendation 7

That the Government of Canada commit adequate financial resources and establish robust policy and legislative frameworks necessary to lay out a clear path to a sustainable net-zero economy focused on job creation, skill development and making use of Canada’s advantage in clean tech resources, while respecting the jurisdiction of the provinces and territories.

Recommendation 8

That the Government of Canada end fossil fuel subsidies and establish a sustainable investment plan to develop a net-zero economy.

The [Minister of Labour](#) affirmed that the federal government will “deliver a comprehensive action plan.” He explained that this was the intended purpose of the government’s forthcoming just transition legislation.

However, some witnesses cautioned that legislation on its own is insufficient.¹⁴ For example, the [IISD](#)'s representative said that the Government of Canada must also think about complementary measures, not just legislation. These witnesses explained that legislation should form part of a proactive “just transition strategy” that outlines funding mechanisms, economic diversification strategies, training and reskilling, as well as monitoring and evaluation. The [FTQ](#)'s representative agreed that the federal government needed to adopt a just transition strategy, adding that this strategy must not use a “one size fits all” approach. Instead, it called for the government to establish sectoral transition plans.

Recommendation 9

That the Government of Canada establish region- and sector-specific planning and reporting requirements in supporting the growth of sustainable jobs and that progress reports on the implementation of these plans be reported to Parliament on an annual basis.

The Government of Canada noted that the forthcoming just transition legislation and other federal measures will provide some information about how a net-zero transition would affect different economic sectors. An official from [NRCan](#) noted that the federal [2030 Emissions Reduction Plan](#) “set a sector-by-sector approach to look at emissions reductions between now and 2030” and “provided guideposts for action.” An [official from the department](#) affirmed that the 2030 Emissions Reduction Plan and the just transition legislation would “help us understand the directions we need to take” and “make decisions on how to bring the right skills and the workers to the jobs of the future.”

The [representative from Blue Green Canada](#) offered a counterpoint, saying that “the federal government has climate plans, but it does not have plans that lay out the future of workers.” [He](#) said that governments can help provide certainty by answering questions such as: “are there going to be constraints on oil and gas production? Are we going to take the steps needed to limit temperature rise to 1.5°C? Are we going to be able to do so in a fair way?”

[Shannon Joseph](#), from CAPP, agreed about the importance of certainty but said the best way to provide it was to adopt policies that accelerate permitting and construction while “allow[ing] investors to invest with confidence.”

14 RNNR, [Evidence](#), 2 May 2022, 1720 (Hadrian Mertins-Kirkwood, Senior Researcher, Canadian Centre for Policy Alternatives).



Developing Inclusive Engagement Processes

Engagement processes can help governments adapt their policies to the realities of different communities and build trust between the many groups that will shape a net-zero transition.¹⁵

The ministers of Labour and Natural Resources described two tools that the Government of Canada plans to use to consult Canadians about the energy transition. The first tool is the [Regional Energy and Resource Tables](#). These tables bring the federal government together with provinces, territories, Indigenous communities and other partners with the aim of identifying regional economic development strategies that are aligned with net-zero.¹⁶ The second tool is a just transition advisory body, which has not yet been established. As the Government of Canada explains in its [discussion paper](#) on people-centred just transition, it intends for the advisory body “to provide the government with advice on regional and sectoral just transition strategies that support workers and communities.”

The Committee heard that the following groups should be part of such an advisory body:¹⁷

- affected workers and labour organizations;
- employers;
- communities, particularly affected communities; and
- Indigenous peoples.

15 RNNR, [Evidence](#), 16 May 2022, 1645 (Tara Peel, Political Assistant to the President, Canadian Labour Congress); and Chartered Professional Accountants of Canada, Reference document submitted to RNNR.

16 RNNR, [Speaking notes for the Honourable Jonathan Wilkinson, Canada’s Minister of Natural Resources, for an appearance before the Standing Committee on Natural Resources on their study titled “Creating a Fair and Equitable Canadian Energy Transformation”](#), 1 June 2022.

17 RNNR, [Evidence](#), 4 April 2022, 1715 (Chris Bates, Director General, Apprenticeship and Sectoral Initiatives Directorate, Department of Employment and Social Development); RNNR, [Evidence](#), 27 April 2022, 1630 (Sari Sairanen, National Director, Health, Safety and Environment, Unifor); RNNR, [Evidence](#), 2 May 2022, 1635 (Sandeep Pai, Senior Research Lead, Global Just Transition Network, Center for Strategic and International Studies); RNNR, [Evidence](#), 9 May 2022, 1645 (Luisa Da Silva, Executive Director, Iron and Earth); RNNR, [Evidence](#), 16 May 2022, 1705 (Larry Rousseau, Executive Vice-President, Canadian Labour Congress); RNNR, [Evidence](#), 16 May 2022, 1710 (Tricia Williams, Director, Research, Evaluation and Knowledge Mobilization, Future Skills Centre); and RNNR, [Evidence](#), 30 May 2022, 1635 (Herb Lehr, President, Metis Settlements General Council).

For its part, the FTQ criticized the proposal to establish an advisory body. In its [brief](#), the organization wrote that “we find the idea of setting up another advisory council outdated. We are convinced that we are ready for a more effective structure.” The FTQ recommended that Canada instead consider the “just transition” approaches adopted in Scotland, Ireland and Spain.

Engagement processes need not be limited to the federal level. [Charlene Johnson](#), CEO of Energy NL, recommended that each province should have an advisory body “composed of government, industry, labour and other stakeholders.” Representatives from [Green Blue Canada](#) and the [FTQ](#) said that the government should support the establishment of joint committees within workplaces for workers and employers to discuss transition planning.

“Good outcomes for Canadian workers will emerge from good, inclusive processes.”

Nichole Dusyk,
Senior Policy Advisor, International Institute for Sustainable Development

For consultations led by the federal government, the [IISD's representative](#) recommended the use of a “tripartite-plus” format. According to the [ILO](#), tripartite social dialogue refers to consultation and cooperation between public authorities and social partners, while tripartite-plus refers to situations where these partners open up the dialogue and engage other civil society groups. Labour organizations have called for the Regional Energy and Resource Tables to follow a tripartite format as well.

Recommendation 10

That the Government of Canada adopt a tripartite-plus approach (all orders of government, including Indigenous governments and affected municipalities; employers; and workers) that employs strong, ongoing social dialogue and an equity focus to establish standards, policies and programs related to labour.

Pursuing Fairness and Reconciliation

The Government of Canada must not only engage with Canadians: it must ensure that they can prosper in a net-zero future. Witnesses emphasized that the economic opportunities of this future should be made available to all Canadians, particularly those



who have historically been marginalized.¹⁸ In the words of [Denis Bolduc](#), General Secretary of the FTQ, “[j]ust transition is about fairness.”

As this report has described, economic transitions can deepen existing inequalities. Accordingly, some witnesses said that government policies should focus on providing opportunities to the groups that are most vulnerable to a transition. “The lesson is not that energy workers don’t deserve support in this transition,” [Hadrian Mertins-Kirkwood](#) explained:

Of course, they absolutely do. The lesson is that we need to think bigger and more comprehensively about how entire communities transition to ensure that the costs of this inevitable shift to a clean economy are shared fairly and that the benefits are shared equitably with everyone.

In this vein, the [Canadian Chamber of Commerce](#)’s brief recommended that historically marginalized Canadians should be prioritized for public procurement projects, and suggested that the private sector should partner with these groups to receive decarbonization funding.

For these reasons, a net-zero transition could be an opportunity for Canada to advance reconciliation with Indigenous peoples, who are among the groups that have historically been marginalized and denied opportunities available to other Canadians. The [First Nations Major Projects Coalition's representative](#) called for measures that would enable Indigenous peoples to obtain equity in clean energy projects, saying that Indigenous involvement “brings value not only to First Nations but also to Canada's economy, in the form of investor certainty.” [Ian London](#), Executive Director of the Canadian Critical Minerals and Materials Alliance, agreed with this recommendation and added that Indigenous peoples should also be able to invest in value-added parts of the supply chain.

Recommendation 11

That Natural Resources Canada develop measures to enable greater Indigenous participation in—and ownership of—clean energy and natural resources projects.

18 RNNR, [Evidence](#), 4 April 2022, 1610 (Debbie Scharf, Associate Assistant Deputy Minister, Energy Systems Sector, Department of Natural Resources); RNNR, [Evidence](#), 27 April 2022, 1620 (Jamie Kirkpatrick, Program Manager, Blue Green Canada); and Canadian Chamber of Commerce, [Consultation on Creating a Fair and Equitable Canadian Energy Transformation](#), Brief submitted to RNNR, 5 July 2022.

Recommendation 12

That the Government of Canada establish clear rules to ensure companies that receive public money for net-zero investments have obligations to ensure domestic jobs with good employment standards and obligations for Indigenous involvement while considering the need to maximize economic benefits for communities.

Speaking more generally, the [IISD's representative](#) said that any transition funding should be designed to uphold Indigenous rights. Other witnesses agreed, though the Committee heard different views about how government policies could affect Indigenous rights. [Kukpi7 \(Chief\) Judy Wilson](#), representing the Union of British Columbia Indian Chiefs, insisted that just transition legislation must recognize the Indigenous rights contained in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). [Chief Wilson](#) warned that a net-zero transition should not become “a similar extractive economy, in which Indigenous peoples’ rights are ignored and ecosystems are destroyed for clean energy” rather than fossil fuels.

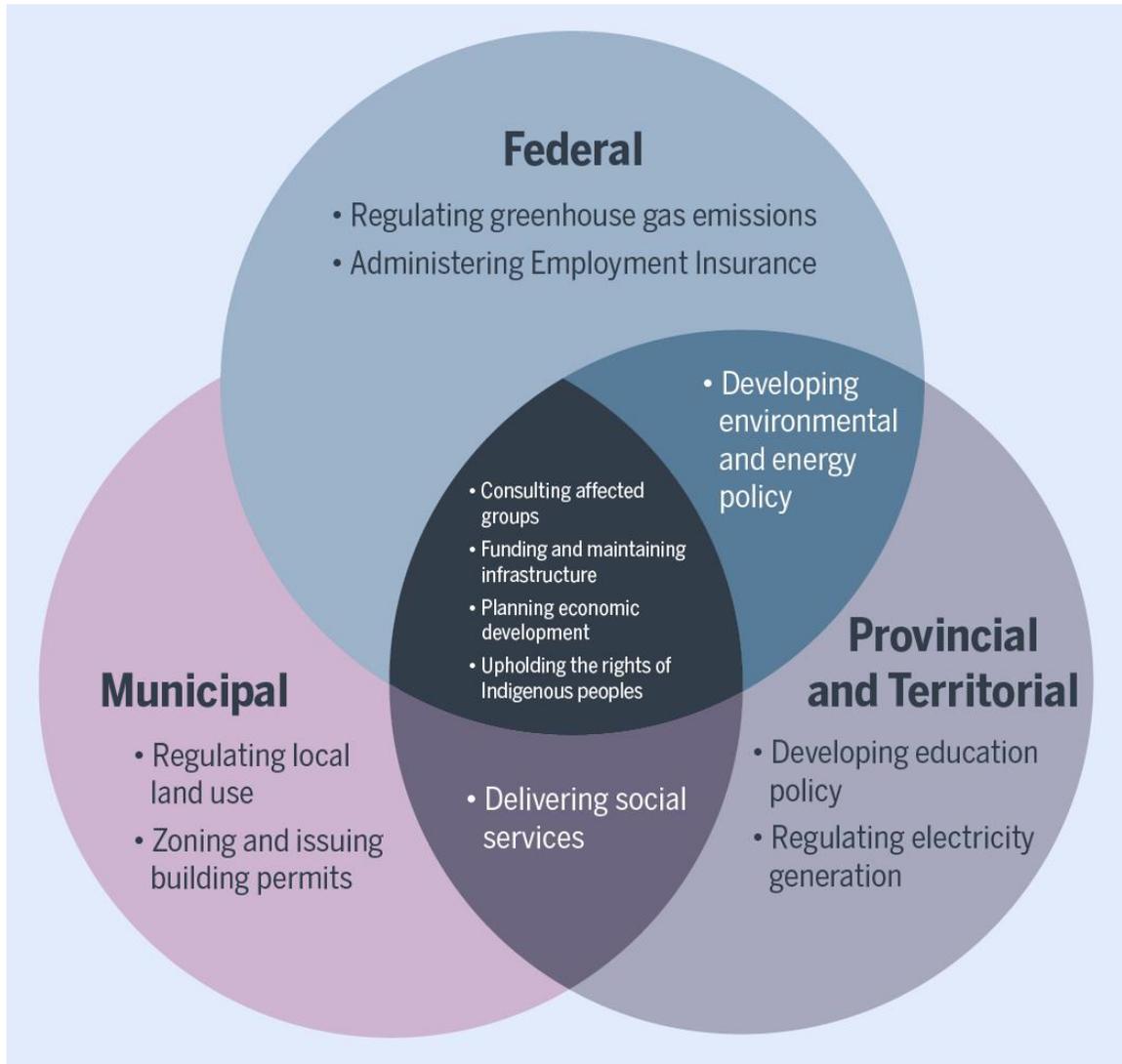
Witnesses also cautioned that certain government policies could interfere with the ability of Indigenous peoples to participate in certain economic development projects. The [representative from the National Coalition of Chiefs](#) expressed concern that the federal government’s legislation to implement UNDRIP could become “a vehicle for the government to be able to stop projects that First Nations are supporting.” The [First Nations Major Projects Coalition's representative](#) and Chief [Delbert Wapass](#), a Board Member of the Indian Resource Council, agreed that the federal government should not advance policies that prevent Indigenous peoples from deciding which projects to pursue.

Improving Coordination

A successful net-zero transition will require collaboration within and between all orders of government. The Committee heard repeatedly that Canadian governments must coordinate their efforts more effectively. “What we’ve done so far,” according to [Jamie Kirkpatrick](#), “is divide this work across many government ministries.” To illustrate this challenge, Figure 1 shows some responsibilities of different orders of government that may be relevant to a net-zero transition.



Figure 1—Selected Government Responsibilities Relevant to Net-Zero Transition



Source: Figure prepared by the Committee.

There are many possible remedies. A [representative for the FTQ](#) proposed that Canada should appoint a deputy minister for just transition and establish a body “similar to a Crown corporation” that would implement a transition. [Luisa Da Silva](#) said that the federal government should have a “central ministry, group or committee that oversees the development, management and implementation of just transition policy.” She added that an advisory body was insufficient “because advice can be ignored.”

Canada could follow the example of the United States and South Africa by establishing an inter-ministerial committee for the transition.¹⁹ [Sandeep Pai](#) proposed that a Canadian committee could include ministries responsible for finance, environment and skills development, among others. [Dr. Pai](#) added that such a committee would ideally include representatives from “the most impacted communities.” [ATCO’s](#) brief endorsed the idea of an inter-ministerial committee that includes the federal government “and members from key energy producing provinces.”

Recommendation 13

That the Government of Canada legislate a dedicated government body to plan sustainable jobs initiatives and engagement for the ongoing development of a net-zero economy.

Governments should not only coordinate their actions: they should also coordinate their messaging. The Chartered Professional Accountants of Canada commented that strong communication is essential in the context of change. They suggested that individuals and communities are more receptive to messages that outline a positive and realistic vision, and that are delivered by people they trust. The organization commented that certain terms, including “just transition,” may be divisive or unhelpful. They concluded that the federal government can best contribute to a net-zero transition by convening leaders and aligning them “in support of a common narrative that presents both the necessity for change and an optimistic and realistic vision of a positive future.”²⁰

Conversely, mixed messaging can undermine an effective transition. For example, [Luisa Da Silva](#) argued that the federal government issued confusing messages in 2022 by approving the Bay du Nord offshore oil project “shortly after a very green forward budget was announced and while intergovernmental agencies such as the Intergovernmental Panel on Climate Change are calling for an end to all new fossil fuel projects.” She said these acts sent contradictory signals that make it harder for communities to know what to expect.

PROMOTE A RESILIENT, NET-ZERO ENERGY SECTOR

The pathway to a net-zero future runs through Canada’s energy system. At present, the country uses fossil fuels for 74% of its energy needs.²¹ While some parts of the energy

19 RNNR, [Evidence](#), 2 May 2022, 1605 (Sandeep Pai, Senior Research Lead, Global Just Transition Network, Center for Strategic and International Studies).

20 Chartered Professional Accountants of Canada, Reference document submitted to RNNR.

21 RNNR, [Evidence](#), 25 April 2022, 1540 (Christopher Keefer, President, Canadians for Nuclear Energy).



system are already largely decarbonized, like electricity, the Committee heard that other areas will face more challenging transitions to net-zero. The following sections describe some of the options facing Canada as it looks to build a resilient, net-zero energy sector.

Electrifying Canada’s Energy System

A net-zero world will need significantly more electricity than we use today. Electricity generated from non-emitting sources can play many roles that are currently filled by fossil fuels, including powering vehicles, generating heat for industrial processes and supplying some of the energy needed for resource development, among other uses.²²

“We know that to get to net-zero, we need to replace fossil fuel power generation with zero-carbon power, at least one to one. It's a simple concept with staggering implications.”

Christopher Keefer,
President, Canadians for Nuclear Energy

Canada already generates approximately 80% of its electricity from non-emitting sources, chiefly hydroelectricity, followed by nuclear energy and other renewables like wind and solar.²³ However, the country will need to expand its generating capacity to meet its emissions targets. According to various estimates, Canada must double or triple its capacity to generate electricity from non-emitting sources to achieve net-zero emissions by 2050.²⁴

The electricity sector itself may have to decarbonize more quickly than the rest of the economy. While Canada aims to achieve net-zero emissions overall by 2050, the Government of Canada has [committed](#) to having a net-zero electricity grid by 2035. [Francis Bradley](#), President and CEO of Electricity Canada, described the federal targets as “very aggressive” but affirmed that “the electricity sector is committed to working

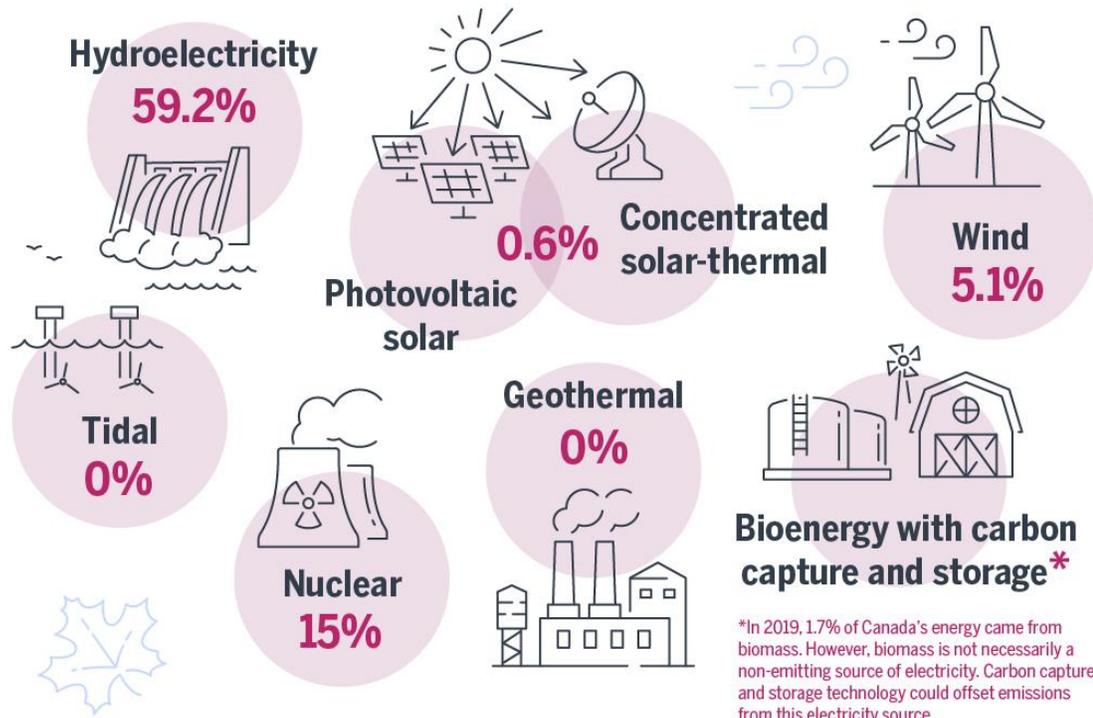
22 Ontario Power Generation, *RE: Ontario Power Generation’s Submission to the House of Commons Standing Committee on Natural Resources on “Creating a Fair and Equitable Canadian Energy Transformation”*, Brief submitted to RNNR, 30 May 2022.

23 RNNR, *Evidence*, 9 May 2022, 1550 (Francis Bradley, President and Chief Executive Officer, Electricity Canada).

24 RNNR, *Evidence*, 25 April 2022, 1550 (Chad Richards, Director, New Nuclear and Net Zero Partnerships, Nuclear Innovation Institute); RNNR, *Evidence*, 9 May 2022, 1550 (Francis Bradley, President and Chief Executive Officer, Electricity Canada); and Natural Resources Canada, Written response to questions.

towards those targets.” To achieve a net-zero electricity system, [Mr. Bradley](#) said that Canada must pursue “every non-emitting source of generation.” Figure 2 illustrates some key sources of non-emitting electricity.

Figure 2—Selected Sources of Non-emitting Electricity



Source: Figure prepared by the Committee. Data are from NRCan, [Energy Fact Book: 2021–2022](#).

Citing a study that was conducted before Canada announced its net-zero targets, [Electricity Canada's representative](#) anticipated that a decarbonized economy would require investments of \$1.7 trillion in the electricity sector, chiefly in new generation and transmission capacity. However, the electricity system needs more than investment. As [Mr. Bradley](#) explained, Canada struggles to expand its electricity system because the systems are mostly under provincial jurisdiction and there is no “effective subnational coordination function for the planning and construction of transmission on a regional basis.” [He](#) also said:

The reality is that it is more challenging today than it was 10 years ago to build infrastructure. The challenges of siting, the challenges of seeking approvals, the complexity of this work has simply increased. That's just the reality that we need to deal with, and it's something that everybody in the sector is addressing.



Recommendation 14

That the Government of Canada make project approvals more efficient and strengthen Canada’s business case as a first-choice destination for investment in low-carbon resource and energy projects.

[Michelle Branigan](#), CEO of Electricity Human Resources Canada, added that the electricity sector must deal with at least two other challenges as it prepares its workforce for an energy transition. First, [she](#) said the sector must fill the gaps being created by “a rapidly retiring demographic,” adding that even more workers appear to be retiring because of the effects of COVID-19. Second, [Ms. Branigan](#) noted that the sector’s current workforce “does not represent what the population of the country actually looks like.” In [her](#) view, “[w]e have an ethical obligation to ensure that anybody in our society feels capable of pursuing a career, regardless of their gender, their background or any other parts of their identity.”

Ensuring Domestic and Global Energy Security

The illegal Russian invasion of Ukraine has disrupted energy markets around the world, threatening energy supplies and contributing to rising prices, particularly of oil and gas.²⁵ [Jonathan Wilkinson](#), the Minister of Natural Resources, remarked that as a result, “issues relating to energy affordability and energy security are now very much at the forefront of international affairs.” Prices for many energy products have risen significantly, especially in rural and remote areas—where prices are already higher than in other parts of Canada.²⁶

25 RNNR, [Evidence](#), 9 May 2022, 1635 (Merran Smith, Chief Innovation Officer, Clean Energy Canada); RNNR, [Evidence](#), 1 June 2022, 1720 (Jonathan Wilkinson, Minister of Natural Resources); and RNNR, [Evidence](#), 1 June 2022, 1810 (Keith Currie, Vice-President, Canadian Federation of Agriculture).

26 RNNR, [Evidence](#), 30 May 2022, 1645 (Dale Swampy, President, National Coalition of Chiefs).

“I’ve heard some people say today that Canada has had cheap, affordable energy. Perhaps it has, if you’ve been living in metropolitan areas, but I speak with people who live on reserves and they pay \$500 to \$700 a month for electricity [...] Energy cannot be considered cheap and affordable when a quarter of your pay is going toward electricity.”

Luisa Da Silva,
Executive Director, Iron and Earth

Some argued that Canada can best serve its citizens and its allies by acting as a stable supplier of energy, including fossil fuels. In a brief submitted to the Government of Canada and shared with the Committee, the Chartered Professional Accountants of Canada affirmed that:

Concerns about energy security will not disappear with the transition to net-zero, and these consultations should be mindful of the role Canada can or should play in meeting the energy needs of its allies, trading partners and, of course, its own population. The oil and gas resources with which Canada has been blessed will continue to be in demand for years to come. As a global good citizen, Canada can play an important part in securing energy stability in the world.²⁷

[CAPP's representative](#) agreed, telling the Committee that they see “an important role for our industry in meeting increasing global demand for reliable, affordable and responsibly produced energy.”

As discussed in the following section of this report, nuclear energy could also play a role in promoting energy security. [Christopher Keefer](#), President of Canadians for Nuclear Energy, said that nuclear power can provide Canada with reliable energy sourced from mainly domestic supply chains. He suggested that Canada should learn a lesson from the experience of the European Union:

If you look at what's going on with the Russian aggression in Ukraine right now, the EU is completely handicapped in terms of stopping this. They are funding that aggression to the tune of \$700 million euros every single day, because they created a wind and solar dominant energy transition backed by natural gas. That's the problem as you were

27 Chartered Professional Accountants of Canada, Reference document submitted to RNNR.



saying of this unreliability and intermittency [of wind and solar power]...Canada could find itself in the same situation with the supply chains I was talking about.

On the subject of energy costs, [Merran Smith](#) stated that “[i]n the plainest sense, transitioning to clean energy lowers energy bills.” She said it was true that an energy transition would bring higher electricity use—and therefore higher electricity bills—but that consumers would spend less on energy overall. [She](#) explained: “[W]hen you waste less energy and use less wasteful energy, you save money.” Pointing to analysis from the International Energy Agency (IEA), she said that existing policies will lead to lower household energy bills in advanced economies between now and 2050, and that more ambitious policies would drive further decreases.

Other witnesses agreed that energy efficiency measures can help Canadians reduce the cost of energy. According to [Daniel Breton](#), President and CEO of Electric Mobility Canada, the country “ranks first among G20 countries for per capita energy consumption, per capita greenhouse gas emissions, and greenhouse gas emissions from our light-duty vehicles. That means we waste a lot of energy.” While Canada needs new sources of clean energy, he said, the country should also waste less. The [Coalition for Responsible Energy Development in New Brunswick](#) submitted a brief noting that “[e]nergy efficiency measures [...] will allow citizens at all income levels to reduce their energy demand and hence their energy bills.”

The Role of Nuclear Energy

Some witnesses told the Committee that nuclear energy could help Canada transition to a lower-emitting energy system. One of the advantages of nuclear power is that it can generate large amounts of non-emitting electricity at a relatively constant rate.²⁸

[Christopher Keefer](#) told the Committee that whereas solar panels in Canada typically produce electricity equal to 15% of their maximum capacity and wind turbines produce 30–35%, CANDU reactors produce more than 90% of their maximum capacity.

Witnesses added that the nuclear energy industry offers a range of economic benefits, saying that it generates more jobs, offers higher wages, and relies more heavily on Canadian supply chains than some other industries. [Chad Richards](#), Director of New Nuclear and Net-zero Partnerships at the Nuclear Innovation Institute, cited a [2021 paper](#) from the International Monetary Fund which found that nuclear power creates about 25% more employment per unit of electricity than wind power, while workers in the nuclear sector earn approximately 30% more than workers in renewable industries.

28 RNNR, [Evidence](#), 27 April 2022, 1710 (Lionel Railton, Canadian Regional Director, International Union of Operating Engineers).

Witnesses noted that this workforce is unionized at higher rates than those in the wind and solar industries.²⁹

According to [Christopher Keefer](#), the nuclear industry's supply chain "is 96% made in Canada. That includes the mines, fuel fabrication, heavy industry, construction, operation, maintenance and spent fuel handling." Furthermore, nuclear technology can be exported. As [Dr. Keefer](#) noted, Canada's CANDU reactor technology is used around the world.

An expansion of nuclear power in Canada would require significant investment. [Dr. Keefer](#) suggested that the cost might be on the order of "hundreds of billions of dollars," though he contended that this spending would generate even more value in economic benefits. [Chad Richards](#) also noted that the cost of supplying nuclear electricity in Ontario in 2021 was cheaper than wind and solar. To help fund nuclear projects, witnesses and organizations that submitted briefs said the Government of Canada should ensure that nuclear energy is classified as clean energy and eligible for financing through green bonds.³⁰

Recommendation 15

That the Government of Canada ensure that nuclear energy projects are classified as clean energy projects and made eligible for sustainable finance.

Two groups submitted briefs opposing such spending. The [Rural Action and Voices for the Environment \(RAVEN\) project](#) at the University of New Brunswick and the [Coalition for Responsible Energy Development in New Brunswick](#) argued that nuclear energy projects would lead to higher energy costs compared to other non-emitting sources. They noted that the cost of renewables is falling, whereas nuclear reactor construction and refurbishments have typically run over budget. Their briefs also opposed federal support for emerging reactor designs known as small modular reactors (SMRs) saying

29 RNNR, [Evidence](#), 25 April 2022, 1540 (Christopher Keefer, President, Canadians for Nuclear Energy); and RNNR, [Evidence](#), 27 April 2022, 1715 (Lionel Railton, Canadian Regional Director, International Union of Operating Engineers).

30 RNNR, [Evidence](#), 25 April 2022, 1545 (Christopher Keefer, President, Canadians for Nuclear Energy); RNNR, [Evidence](#), 25 April 2022, 1555 (Chad Richards, Director, New Nuclear and Net-zero Partnerships, Nuclear Innovation Institute); Canadian Nuclear Association and Canadian Nuclear Workers Council, [Written brief](#), Brief submitted to RNNR, 30 May 2022; and Ontario Power Generation Inc., [RE: Ontario Power Generation's Submission to the House of Commons Standing Committee on Natural Resources on "Creating a Fair and Equitable Canadian Energy Transformation"](#), Brief submitted to RNNR, 30 May 2022.



that there is insufficient demand for SMRs to be built at the scale needed to generate returns.

Nuclear energy also generates hazardous waste that must be stored and managed. In its brief, the [RAVEN project](#) described the existence of this waste as another reason not to spend public money on nuclear power. However, [Christopher Keefer](#) told the Committee that the risk of nuclear waste has been exaggerated. [He](#) said that the country has experience managing its waste safely, though he suggested that Canada ought to build a permanent repository for its nuclear waste.

Oil and Gas in Canada's Transition

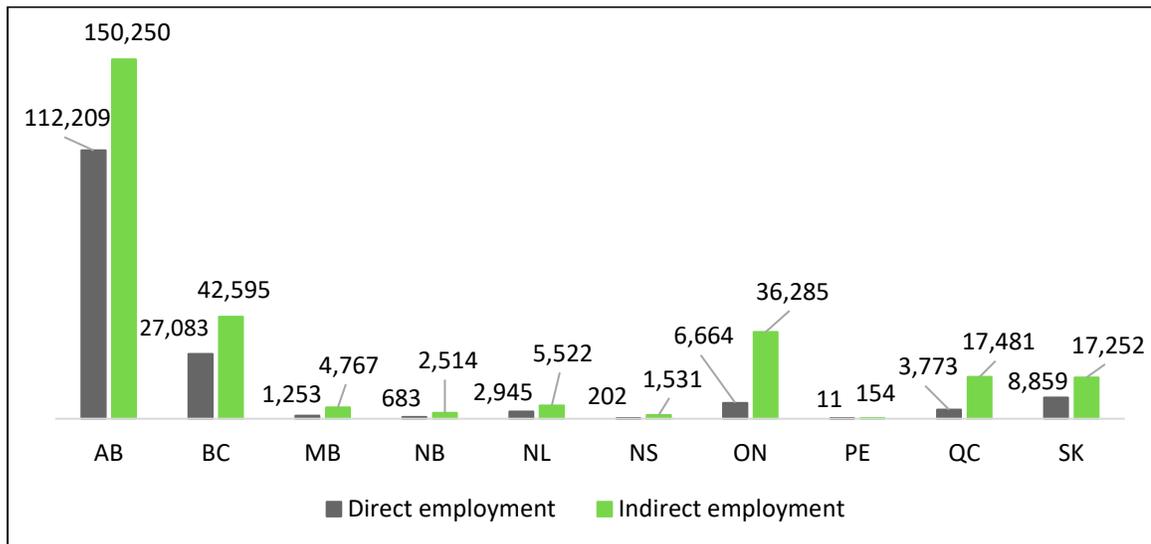
The oil and gas sector employs hundreds of thousands of people (Figure 3), contributes \$20 billion in tax revenues and supplies fuels for a range of uses at home and abroad.³¹ At the same time, the oil and gas sector is the country's largest source of GHG emissions.³² Given that Canada aims to achieve net-zero emissions by 2050, the sector is expected to undergo some transformation. Witnesses offered a range of perspectives on how Canada should approach that transformation.

31 The Committee received the following estimates regarding the number of individuals employed in Canada's oil and gas sector:

- 522,000, directly and indirectly, including the national supply chain: RNNR, [Evidence](#), 9 May 2022, 1605 (Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers);
- 593,000, directly and indirectly: Natural Resources Canada, Written response to questions;
- 316,000 in Alberta, directly and indirectly: Canadian Association of Petroleum Producers, Written response to questions.

32 Government of Canada, [Greenhouse gas emissions](#).

Figure 3—Direct and indirect employment related to the oil and gas sector in Canada, 2021



Source: Figure prepared by the Committee using data supplied by Natural Resources Canada.

As described earlier in this report, some witnesses argued that the effects of the energy transition are already visible in the oil and gas sector. Indeed, a [representative of the FTQ](#) anticipated that oil and gas will be “the most impacted sector in the near future.” Representatives from the Alberta Federation of Labour and [Unifor](#) pointed to job losses in the sector in recent years and anticipated that this trend would continue. [Gil McGowan](#), President of the Alberta Federation of Labour, said that the lesson for Canada was to stop “talking about maintaining the status quo” and to start “planning for a future that’s going to look very different from our past.”

In a written brief, the [Canadian Association of Energy Contractors](#) (CAOEC) questioned the necessity of a federally planned transition for the oil and gas sector:

By producing cleaner oil and gas, developing alternate energy sources such as hydrogen and geothermal, and perfecting CCUS techniques, Canada’s valuable oil and gas resources, and Canada’s energy services sector can help Canada achieve net-zero. CAOEC thus believes that there is no need for a federal “people-centred just transition initiative.”

[CAPP's representative, Shannon Joseph](#), agreed that Canada’s oil and gas sector should continue to play an important role, not only in ensuring energy security but also by “proactively [advancing] solutions to support Canada’s role in addressing climate change.”



The oil and gas sector has made some progress reducing the emissions created by each unit of oil and gas production. For instance, [CAPP](#) declared in its brief that emissions intensity of oil sands mining decreased by 8% to 14% between 2013 and 2019 while that of natural gas, condensate and natural gas liquids decreased by 33% between 2011 to 2019. [Ms. Joseph](#) told the Committee that the sector believes it can “decouple” oil and gas production from emissions, theoretically allowing production to increase and emissions to fall. However, these reductions are costly. [She](#) testified that if the sector was to meet emissions targets “right now, support would be needed because we are going beyond what is profitable and are coming up against international competition.”

For this reason, [Energy NL's representative](#) recommended that the Government of Canada financially support the research, development, demonstration, implementation and adaptation of technology that will help the oil and gas sector achieve net-zero. [Canada's Buildings Trades Union](#) agreed in its brief, adding that the Government of Canada should also invest in large-scale non-emitting energy projects.

Another witness, [Éric Pineault](#), a professor at the Université du Québec à Montréal, expressed skepticism that Canada's oil and gas sector could deliver absolute emissions reductions that contribute to achieving net-zero. [He](#) argued that the country was more likely to “spend money on until 2030 to reduce GHG emissions [per] barrel of oil, while not reducing emissions overall.” Dr. Pineault recommended that policy-makers should focus their efforts on diversifying the economies of oil and gas-dependent regions.

It is true that the oil and gas sector is an important actor in many regions and communities across Canada. For example, witnesses mentioned that there are more than 15,000 businesses in the oil and gas supply chain in Alberta alone, while the sector employs approximately 22,000 people directly and indirectly in Newfoundland and Labrador.³³

Various witnesses also testified to the relationship between the oil and gas sector and Indigenous communities.³⁴ Representatives from the [National Coalition of Chiefs](#) and the [Indian Resource Council](#) both spoke to the economic benefits of oil and gas for economic development in Indigenous communities. As Chief [Delbert Wapass](#), from the Indian Resource Council, explained:

33 RNNR, [Evidence](#), 9 May 2022, 1705 (Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers); and RNNR, [Evidence](#), 9 May 2022, 1720 (Charlene Johnson, Chief Executive Officer, Energy NL).

34 See also: RNNR, [Evidence](#), 9 May 2022, 1610 (Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers).

For our members, for many other First Nations, oil and gas provide the best opportunity. It doesn't mean that we aren't interested in other sectors or that we don't want to be part of the net-zero economy, but [...] it should be obvious that having a strong oil and gas sector that has meaningful Indigenous involvement and ownership and that is a global leader in environmental, social and governance principles is in the interests of all Canadians.

However, the oil and gas sector can have other effects on communities that should be considered in the context of climate change and energy transition. The [representative of the First Nations Major Projects Coalition](#) agreed that Canada has high environmental standards for its projects, but noted that oil and gas projects have also altered local landscapes. Chief Sharleen Gale said that Indigenous knowledge can play an important role in understanding these impacts and recommended that the Government of Canada find more opportunities to integrate Indigenous peoples and traditional knowledge in its work. [Herb Lehr](#) said that his organization—the Métis Settlements General Council—wants to “get in at the ground floor” of an energy transition.

Oil and Gas in a Global Transition

As this report has described, energy security is expected to be an enduring consideration for policy-makers around the world. Some witnesses such as [Shannon Joseph](#) and [Dale Swampy](#) argued that Canada should focus on positioning its oil and gas sector as a pillar of global energy security and stability. At the same time, witnesses expected Canada's oil and gas sector to come under increasing pressure in a decarbonizing world, including [Nichole Dusyk](#) and [Hadrian Mertins-Kirkwood](#), who felt that the country should emphasize a transition away from fossil fuels.

The path that Canada takes will depend partly on the future demand for oil and gas products. The Committee heard some diverging narratives on this point. Whereas [CAPP's representative](#) pointed out that the global demand for oil is currently growing, the [Minister of Natural Resources](#) emphasized that the IEA expects oil consumption to begin declining by 2030 or 2035, followed by a decline in natural gas consumption. Nonetheless, the world will continue to use petroleum products “for decades to come— if not for fuel, then certainly in various petrochemical products” according to [Kevin Nilsen](#) of ECO Canada.

Canada could choose to invest further in its role as a major exporter of petroleum products. [CAPP's representative](#) advocated this course, saying that Canadian natural gas could reduce emissions in other countries if it is used to replace coal-fired electricity. [Dale Swampy](#), of the National Coalition of Chiefs, added that Canada should have a competitive advantage because it earns high scores according to environmental, social



and governance (ESG) metrics, which are used to assess non-financial dimensions of investments. “I have heard that the last barrel should be a Canadian barrel because of our high ESG standards,” [he](#) said, adding: “I think the last barrel should be a First Nations barrel.”

In contrast, some witnesses argued that Canada would be mistaken to assume that there will be continued global demand for its oil and gas. [Éric Pineault](#) suggested that Canada’s comparative advantage would be limited in a decarbonizing world because Canadian crude oil is relatively carbon intensive. [Sandeep Pai](#) added that future demand for fossil fuels in developing countries may be weaker than generally assumed. Referring to China and India, [he](#) said:

Those countries are already deploying large-scale solar and large-scale wind technologies. They're talking about reducing the use of fossil fuels in the long run. Even from a demand point of view, you see that countries that could have been demand centres in the future for these technologies may or may not bite on some of these resources that Canada is trying to export.

Low-Carbon and Renewable Fuels

Decarbonization may increase the demand for low-carbon or renewable fuels that currently play a small role in Canada’s energy system. For example, hydrogen is a potential contributor to Canada’s net-zero fuel mix. [Mark Kirby](#), President and CEO of the Canadian Hydrogen and Fuel Cell Association, argued that hydrogen could play many roles in a net-zero future, from powering vehicles to generating heat and electricity. However, [Mr. Kirby](#) warned that if Canada cannot build the infrastructure to support hydrogen use, then “we could miss out on the economic opportunity of the industry as well as miss our commitments to net zero.”

If low-carbon fuels are to be produced on a larger scale, then Canada will need more workers who are trained to handle them. If hydrogen is to be more widely adopted, the [Nuclear Innovation Institute's representative](#) mentioned that pipeline construction workers and system safety inspectors would need new certifications, while workers would be needed for new roles like fuel cell retrofit installers and fuelling station managers.

Fortunately, there is some overlap in skillsets between workers in existing and emerging fuel industries. For example, the skillset for workers in biofuels plants are comparable to

the skills needed in today’s oil refineries.³⁵ [Clean Energy Canada's representative](#) cited [a study](#) which found that more than 90% of the workers in the oil and gas sector in the United Kingdom are well positioned to transfer their skills to other energy sectors. Nevertheless, [CAPP](#) maintained in its brief that transition will occur within sectors—such as the oil and natural gas sector—and that demand for skilled workers will continue as their roles evolve to include hydrogen production and carbon capture, utilization and storage functions.

To encourage the domestic production of low-carbon fuels, the [Canadian Fuels Association](#) recommended the introduction of a federal low-carbon fuel producer tax credit modelled after Quebec’s [tax credit for the production of biodiesel fuel in Quebec](#). The [Canadian Hydrogen and Fuel Cell Association's representative](#) encouraged the federal government to implement the [Hydrogen Strategy for Canada](#) and allocate funds from existing clean energy programs specifically for hydrogen spending. It recommended setting aside \$800 million for this purpose, with \$100 million directed toward the creation of “hydrogen hubs,” which are proposed industrial clusters to be built around a common source of hydrogen.

Recommendation 16

That the Department of Finance Canada assess the scope and effectiveness of current tax measures, such as tax credits, for companies producing low-carbon and renewable fuels in Canada and include assessment of effectiveness of wage obligations and apprenticeship commitments and make changes to these measures as needed.

Recommendation 17

That the Government of Canada work with the hydrogen industry, research and training organizations, Indigenous governments and communities, and provincial, territorial and municipal governments to develop a low-carbon hydrogen industry and national expertise in this field by:

- **implementing the Hydrogen Strategy for Canada;**
- **allocating specific funding envelopes for low-carbon hydrogen production and related infrastructure; and**

35 RNNR, [Evidence](#), 1 June 2022, 1800 (Jonathan Wilkinson, Minister of Natural Resources); and RNNR, [Evidence](#), 1 June 2022, 1845 (Jean-François Samray, President and Chief Executive Officer, Quebec Forest Industry Council).



- **helping to build hydrogen hubs in close proximity to production sites and markets where demand for hydrogen could increase.**

STRENGTHEN LOCAL SUPPLY CHAINS FOR NET-ZERO INDUSTRIES

The effects of a net-zero transition are not confined to the energy sector. As this report has described, this transition is expected to create opportunities across Canada’s economy even as it disrupts high-emitting industries. To seize these opportunities, the Committee heard that the Government of Canada should strengthen local supply chains associated with low-carbon technologies and products. While the country possesses some of the resources, workers and infrastructure for these supply chains, witnesses testified that Canada could do more.³⁶ The remainder of this section outlines the most promising opportunities that witnesses described and the recommendations they offered for Canada to maximize the benefits of a net-zero transition.

Mining and Critical Minerals

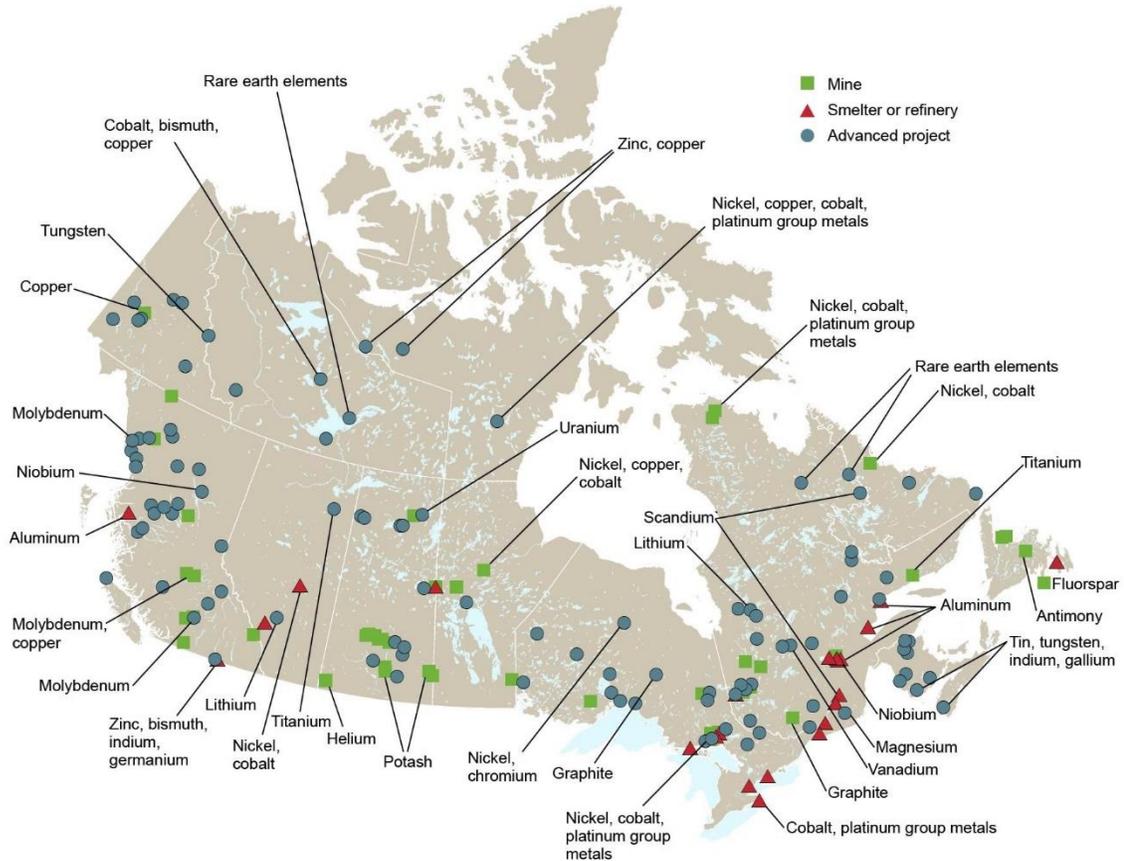
The transition towards a low-carbon economy will lead to a significant increase in demand for minerals that are needed to manufacture low-carbon goods such as electric vehicles, batteries, solar panels and wind turbines. These are sometimes described as “critical minerals.”³⁷ Canada already produces some of these minerals and has deposits of many others (Figure 4).³⁸

36 RNNR, *Evidence*, 27 April 2022, 1635 (Lionel Railton, Canadian Regional Director, International Union of Operating Engineers); RNNR, *Evidence*, 2 May 2022, 1605 (Sandeep Pai, Senior Research Lead, Global Just Transition Network, Center for Strategic and International Studies); RNNR, *Evidence*, 2 May 2022, 1640 (Larry Rousseau, Executive Vice-President, Canadian Labour Congress); and RNNR, *Evidence*, 9 May 2022, 1655 (Merran Smith, Chief Innovation Officer, Clean Energy Canada).

37 International Energy Agency, *The Role of Critical Minerals in Clean Energy Transitions: Executive Summary*.

38 RNNR, *Evidence*, 4 April 2022, 1655 (Chris Bates, Director General, Apprenticeship and Sectoral Initiatives Directorate, Department of Employment and Social Development).

Figure 4—Map of Critical Mineral Deposits and Projects in Canada



Note: NRCan defines an “advanced project” as one with mineral reserves or resources (measured or indicated), the potential viability of which is supported by a preliminary economic assessment or a prefeasibility/feasibility study.

Source: NRCan, *The Canadian critical minerals strategy, from exploration to recycling: powering the green and digital economy for Canada and the world*, December 2022, p. 10.

This Committee recently re-tabled a report, *From Mineral Exploration to Advanced Manufacturing: Developing Value Chains for Critical Minerals in Canada*, that explores in detail how Canada can support the development of the critical minerals industry and its associated value chains. During the present study, the Committee heard evidence that echoed some of the recommendations in that report.



“Critical materials development and their downstream processing feed major value-creating clean technologies and next-generation jobs.”

Ian London,
Executive Director, Canadian Critical Minerals and Materials Alliance

As with other products, Canada can gain a competitive advantage by producing minerals in an inclusive and environmentally responsible way. The [Canadian Critical Minerals and Materials Alliance](#)’s brief declared that “[f]airness and solidarity must be defining principles in our critical minerals strategies & plans.” To that end, it recommended that the Government of Canada should consider the end-of-life of any project, including how communities can use its infrastructure. The organization’s president, [Ian London](#), pointed out that manufacturers place value on the traceability of their minerals, and on a low carbon footprint. “It’s fundamental that we [...] advance these energy-efficient, greener mining operations” in Canada, [he](#) said.

It is not always necessary to establish new mines. [Mr. London](#) told the Committee that Canada can use waste products to create value-added products, including materials from tailings ponds and effluent streams.

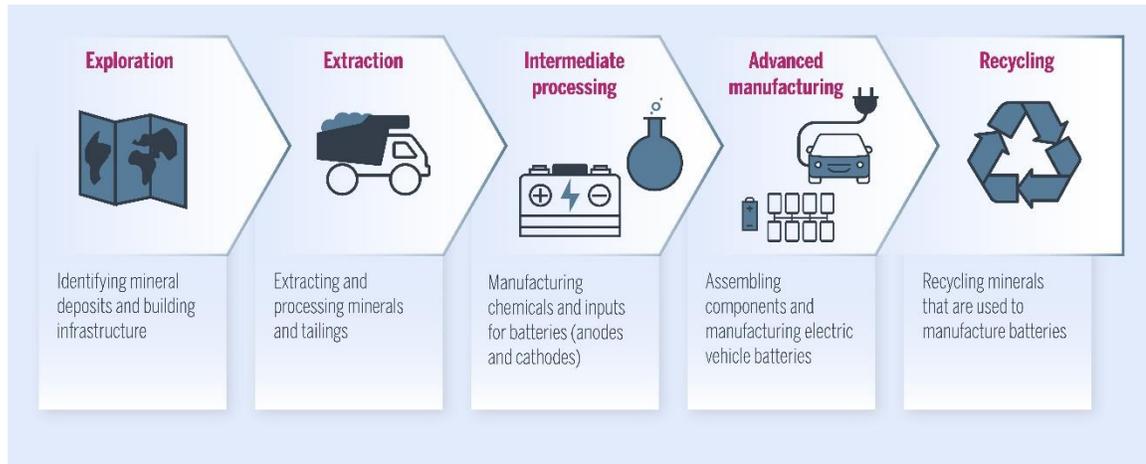
Witnesses emphasized that the critical minerals industry offers a particularly valuable opportunity because it could serve as the foundation for other value-added industries, like the supply chains for zero-emission vehicles.³⁹

Zero-Emission Vehicles and Manufacturing Industries

One of the clearest opportunities for Canada to leverage its access to critical minerals, clean power and skilled workers is in the supply chain for zero-emission vehicles. This supply chain runs from the raw materials needed for vehicle batteries through to vehicle assembly.

39 RNNR, [Evidence](#), 4 April 2022, 1650 (Debbie Scharf, Associate Assistant Deputy Minister, Energy Systems Sector, Department of Natural Resources); RNNR, [Evidence](#), 25 April 2022, 1535 (Daniel Breton, President and Chief Executive Officer, Electric Mobility Canada); and RNNR, [Evidence](#), 1 June 2022, 1855 (Ian London, Executive Director, Canadian Critical Minerals and Materials Alliance).

Figure 5—The Battery Manufacturing Value Chain



Source: Figure prepared by the Committee. *From Mineral Exploration to Advanced Manufacturing: Developing Value Chains for Critical Minerals in Canada*, First report, June 2021.

Various witnesses described the manufacturing of electric vehicle batteries as a major opportunity to generate economic benefits while transitioning to a low-carbon economy. In a previous [report](#), this Committee noted that some links in the battery manufacturing chain did not yet exist in Canada. Since then, Canada has secured some additional investments that will help to develop a battery manufacturing value chain, including a \$5 billion [investment](#) in a battery factory in Windsor, Ontario.

However, witnesses testified that more work remains to establish this supply chain.⁴⁰ [Electric Mobility Canada's](#) representative voiced that, in addition to attracting more investment to Canada's electric vehicle manufacturing industries in order to spur the development of a domestic zero-emission vehicle supply chain, the federal government should "accelerat[e] technologies, research, development and manufacturing associated with reducing the cost of vehicle batteries," work with provinces to prioritize training and increase apprenticeship opportunities for electric vehicle mechanics, and build a skilled labour force by supporting employers in training new entrants and "maintaining existing funding commitments for training and retraining." In the same vein, [Clean Energy Canada's representative](#) mentioned that "Canada could do more refining in order to feed into the cathode, anode and cell development and the building out of the whole battery supply, linking in with the auto sector."

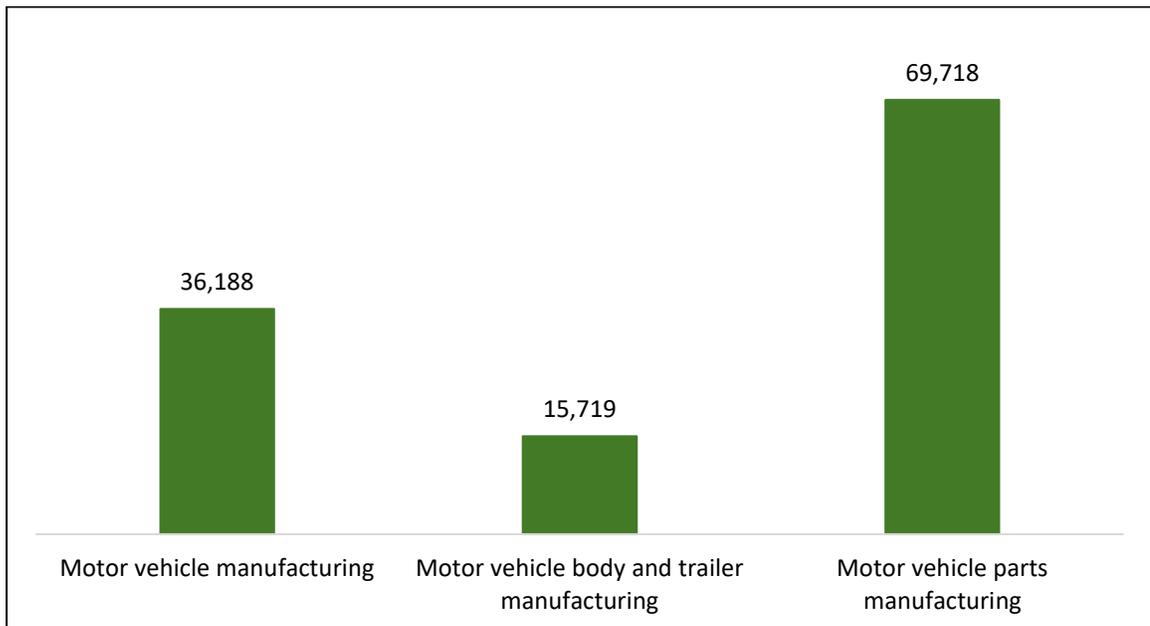
40 RNNR, [Evidence](#), 25 April 2022, 1605 (Daniel Breton, President and Chief Executive Officer, Electric Mobility Canada).



The supply chain for zero-emission vehicles extends beyond manufacturing. Electric Mobility Canada's representative, [Daniel Breton](#), noted that these vehicles need appropriate charging and refuelling infrastructure. [He](#) said that while Canada is developing a stronger charging and refuelling network along its highways, “we currently face challenges with respect to charging and refuelling in downtown areas.” Noting that NRCan and the Canada Infrastructure Bank have programs to fund this infrastructure, [Mr. Breton](#) called on the federal government to ensure that funds are spent in the environments where they are most needed. In his opening remarks, [Dale Swampy](#) of the National Coalition of Chiefs pointed out the total absence of zero-emission vehicles in many communities as they do not have the electricity capacity for charging infrastructure in the first place.

While low-carbon supply chains will bring many advantages, they will also bring some disruption. For example, the automotive parts industry may need fewer workers because zero-emission vehicles typically have fewer parts than internal combustion engine vehicles. The [representative from Unifor](#) said that these risks only emphasize the need for consultation and a clear transition strategy so that “those communities are looked after.” Figure 6 shows how many people were employed in these industries in Canada in 2021.

Figure 6—Employment in Motor Vehicle Manufacturing Industries in Canada, 2021



Source: Figure prepared by the Committee using data obtained from Statistics Canada, “[Table 14-10-0202-01: Employment by industry, annual](#),” Database, accessed 15 February 2023.

[Patrick Rondeau](#), of the FTQ, offered another example, pointing to the likelihood of job losses in the aluminum sector as manufacturers develop new products. They mentioned that some manufacturers are transitioning from producing carbon anodes to producing inert anodes, which will be made in smaller numbers because they last longer.

[Mr. Rondeau](#) proposed that Canada should respond by encouraging direct distribution supply chains, that is, building manufacturing and processing plants close together and minimizing the need for intermediaries.

Even where jobs exist, Canada may not have an adequate supply of workers. [Daniel Breton](#) noted that Canada will need to help automotive workers adapt their skillsets to make zero-emission vehicles. “However, you can’t just snap your fingers and get trained workers,” [he](#) said. [Mr. Breton](#) added that there are not currently enough workers in other parts of the industry, including vehicles sales. These challenges, including the possibility of labour shortages in key industries, are discussed in more detail later in this report.

Finally, as Canada strengthens its low-carbon supply chains, it should consider how different regions can leverage their competitive advantages. [Ian London](#) offered the following examples:

You can look at northern Quebec, as some of these processing facilities are energy-intensive, so we would want clean power. You see initiatives by Rio Tinto for scandium light-weight materials for vehicles. In some of the cases we would have to look at southern Ontario. Thunder Bay has large lithium...that can be produced tied in with the battery manufacturing in central Ontario. You look at Saskatchewan. The Northwest Territories' rare earths are feeding into the Saskatchewan Research Council, which is building separation facilities.

[Mr. Swampy](#) remarked on the opportunity presented by blue hydrogen initiatives in northern and southern Alberta and expressed hope for the federal government to support the province’s major oil sands companies as they transition to this production method.

Construction, Low-Carbon Buildings and Forestry

An energy transition will involve the construction of new infrastructure as well as the retrofitting of Canada’s existing building stock. [David Agnew](#), President of Seneca College and representative of Canadian Colleges for a Resilient Recovery (C2R2), characterized the role of the construction trades as “a kind of front line in the march towards the low-carbon economy.”



Canada’s built environment—which refers to all the country’s human-made structures—must undergo significant changes to attain net-zero emissions,⁴¹ like the wider use of low-carbon materials, better insulation and low-emitting energy sources for heating and cooling. A timely transition to net-zero buildings will require significant public spending: in a brief, the [Mechanical Contractors Association of Canada \(MCAC\) and the Canadian Institute of Plumbing and Heating \(CIPH\)](#) recommended that the federal government provide \$20 billion in funding for retrofits.

[Clean Energy Canada's representative](#) explained that a transition to net-zero implies significant job growth for building trades, including electricians, HVAC technicians and construction workers. However, the construction industry is also facing a potential shortage of workers.⁴² The [Quebec Forestry Industry Council's representative](#) suggested that the industry could adapt to this challenge partly by emphasizing the use of prefabricated building modules. Governments can also help expand the workforce by supporting education, training and marketing. To that end, [MCAC and CIPH’s](#) brief endorsed a recommendation from the [Task Force for a Resilient Recovery](#) calling on governments across Canada to spend \$1.25 billion developing a “diverse green building workforce.”

The Committee heard that the forestry sector could play a role in lowering the carbon footprint of Canada’s built environment. As this Committee described in a recent report, entitled [Economic Recovery in Canada’s Forestry Sector: Green and Inclusive](#), Canada’s forestry sector is developing value-added forestry products that could replace more carbon-intensive goods. These include mass timber, an engineered wood product that has many applications in construction, as well as wood fibre, which can provide insulation. [Mike Yorke](#), the Director of Public Affairs and Innovation at the Carpenters’ District Council of Ontario, argued that the Government of Canada should encourage the use of mass timber as part of a push to support “green building” and provide federal funding to help train a “sustainable workforce.”

Once again, Canada’s capacity to produce low-carbon building materials will be an advantage in a decarbonizing world. [Jean-François Samray](#) said that firms in the information technology industry—which have been responsible for a large amount of

41 RNNR, [Evidence](#), 16 May 2022, 1700 (David Agnew, Representative and President, Seneca College, Canadian Colleges for a Resilient Recovery (C2R2)); and Environmental Careers Organization of Canada, [Parliamentary Brief on a Just Transition: Creating a Fair and Equitable Transition to the Low Carbon Economy](#), Brief submitted to RNNR, 16 May 2022.

42 RNNR, [Evidence](#), 2 May 2022, 1600 (Éric Pineault, Professor, Economist, Institute of Environmental Studies, Université du Québec à Montréal, As an Individual).

new construction—have sought out Canadian-produced building materials to lower their carbon footprint.

Agriculture

Canada’s agriculture sector can help the country achieve net-zero emissions, thanks in part to the emissions that can be sequestered in farm soils.⁴³ However, witnesses from the agriculture sector called on the federal government to modify some of its emissions-reducing policies, arguing that federal measures have made it harder for farmers to invest in innovative technologies that are necessary to achieve net-zero.

First, these witnesses called for exemptions from the federal carbon pricing system. [Keith Currie](#), Vice-President of the Canadian Federation of Agriculture, noted that the costs of diesel and other inputs have increased significantly, arguing that “current fuel prices are high enough to really eclipse [the carbon price] as a market signal.” [Mr. Currie](#) recommended that the federal government extend carbon pricing exemptions to cover natural gas and propane, which are used for grain drying and livestock cooling and heating. Agreeing with Mr. Currie, [Branden Leslie](#), Manager of Policy and Government Relations at the Grain Growers of Canada, affirmed that since farmers are price takers, carbon pricing adds to the disproportionate costs they already face and makes it harder for them to accumulate the necessary capital to invest in emissions-reducing and energy efficient technologies.

Second, [Mr. Leslie](#) also objected to federal policies intended to decrease emissions from fertilizers, saying that these policies would effectively require less fertilizer use. “With less fertilizer application we will grow less food. Less food means increased prices,” [he](#) concluded.

The [Canadian Federation of Agriculture's representative](#) argued that the federal government could better support farmers by expanding rural infrastructure, particularly broadband and 5G access. With access to improved telecommunications services, [he](#) said, farmers will be better positioned to minimize fuel use on their farms.

43 RNNR, [Evidence](#), 1 June 2022, 1825 (Branden Leslie, Manager, Policy and Government Relations, Grain Growers of Canada).



SUPPORT COMMUNITIES AND EQUIP WORKERS WITH THE SKILLS FOR A NET-ZERO ECONOMY

Kevin Nilsen, President and CEO of ECO Canada, suggested:

[T]here are two fundamental areas that people care about as they relate to their work. Number one is the ability to provide for themselves and their families and achieve or pursue prosperity. Number two is the ability to utilize their skills and interests in building a meaningful career. If the transition to a low-carbon economy keeps these fundamental focus areas at the forefront, I think we can achieve the transformation while also seeing a strong buy-in among all affected people.

To achieve these outcomes during a transition to a net-zero economy, witnesses explained that workers will require skills development and training, while communities will require supports for those who are displaced or disadvantaged by a net-zero transition.

Education, Skills Development and Training

Canada must ensure that its workforce is equipped with the skills to succeed in a net-zero economy. C2R2's representative identified the following characteristics and needs of workers in Canada who will be affected by a net-zero transition:

- existing members of the workforce who require upskilling or short-term training;
- new entrants who require more time in post-secondary education than those already in the workforce; and
- skilled foreign workers who require supports to adapt to Canada.

As this report has described, in some industries, such as oil and gas, certain workers have skills that may transition relatively easily to other industries. In contrast, other groups face higher barriers to accessing training or joining the workforce. An official from NRCan argued that natural resources industries would need to attract youth, women and racialized Canadians by breaking down systemic barriers that have traditionally kept those populations out of jobs in these industries.

Although natural resources sectors are some of the largest sources of employment for Indigenous people in Canada, barriers to entry and to training and skills development opportunities within the workforce remain. On this point, the representative from the International Union of Operating Engineers emphasized that additional efforts should be

made to recruit Indigenous peoples and women, who are often underrepresented in the trades.

[Kevin Nilsen](#), of ECO Canada, emphasized the importance of skills that are “less technical than people had in the past” including “commercialization skills, business acumen and marketing skills,” which will be required to sell new innovations and technologies to make them profitable. [Mr. Nilsen](#) suggested that Canada was not as strong with this skill set as other countries. However, [Tricia Williams](#), Director of Research, Evaluation and Knowledge Mobilization at the Future Skills Centre, judged that “Canadians are actually well positioned to make the necessary skill and sector pivots.” The organization has found that social and emotional skills including “critical thinking, monitoring, coordination, judgement, decision-making and complex problem-solving” will be beneficial in the future regardless of upcoming technology developments.

“A fair and an equitable transition for our workforce requires supporting workers at all steps along the way, not only when the roles have in fact transformed into something brand new.”

David Agnew,
President of Seneca College
and Representative of Canadian Colleges for a Resilient Recovery

[Denise Amyot](#), President and CEO of Colleges and Institutes Canada, outlined the leadership role of colleges and universities in developing the needed skills to lead decarbonization in communities. As an example, the [Future Skills Centre's representative](#) identified a community level initiative with Calgary Economic Development that engages colleges, universities and employer partners to retrain oil and gas sector workers for in-demand roles in the technology sector.

[Clean Energy Canada's representative](#) underscored that there is a role for government to help ensure that university programs and technical colleges are teaching the skills that connect people with jobs. The [representative from the Conference Board of Canada](#) stressed the importance of ensuring that training programs meet the needs of employers. [Lionel Railton](#), from the International Union of Operating Engineers, proposed that having apprenticeship programs in the trades could help to bridge workers from reskilling towards employment.



The Government of Canada recognizes that training and re-skilling will be a major component of achieving a just transition, as was noted by [Andrew Brown](#), Senior Assistant Deputy Minister of the Skills and Employment Section at ESDC. He highlighted some of the department’s programming, including the [Sectoral Workforce Solutions Program](#)—which funds sectoral projects that train and re-skill workers. [Chris Bates](#) of ESDC also mentioned the [Union Training and Innovation Program](#), which is an initiative designed to build off workers’ existing skills.

Recommendation 18

That the Government of Canada, while respecting provincial jurisdiction, collaborate with territories, educational institutions, businesses, trades associations, labour and Indigenous communities to:

- **identify the key skill sets needed in a net-zero transition;**
- **prioritize historically marginalized or disadvantaged groups for reskilling and upskilling initiatives;**
- **develop training curricula tailored to these skills sets and groups; and**
- **ensure training programs be developed in partnership with organized labour, who have established clear mechanisms for job training and upgrades.**

Overcoming Challenges in the Labour Market

A few witnesses referred to tightness in Canada’s labour market, suggesting that the country faces a shortage of workers that may complicate a transition. The [Minister of Labour](#) described the labour shortage in the energy industry as “very acute.” [Éric Pineault](#) noted that the current “challenge is not to create jobs. The challenge is to help those communities that depend too heavily on the oil sector. Qualified workers need to be retrained to work in other sectors where they are urgently needed.” He stated that in particular, the energy industry is “fighting over workers from the construction sector and the manufacturing sector. Workers in the gas, oil sands and traditional oil extraction sectors will be and are now needed in other sectors of the Canadian economy.” Indeed, [ECO Canada's representative](#) said that, “because they’re desperate,” employers in the environmental sector are reducing the skill requirements for their jobs, due to the “tremendously rapid [job growth] rate” in the sector.

“We must use every ounce of our ingenuity to decarbonize our way of life, and in order to do that successfully, we need to ensure that vulnerable communities are not left behind in the transition to a net-zero economy.”

Sharleen Gale,
Chair of the Board of Directors, First Nations Major Projects Coalition

[Sandeep Pai](#) identified a lack of trust as an obstacle to achieving the net-zero transition, stating that “one of the issues with just transition is trust. Globally—including, to some degree, Canada—we have never done good just transitions. Workers have always felt they have been left behind.” [Michael Burt](#) observed that many workers identify strongly with their employment and that many fear change. His organization, the [Conference Board of Canada](#), found that approximately three-quarters of workers are willing to transition to jobs in the “green” sector, but only if they can be assured of job security, decent pay and the ability to obtain the skills for those jobs.

Social protection measures can give workers and communities more security in the transition to a net-zero economy. As [Samantha Smith](#) explained, in Canada these measures include Employment Insurance, education, health care and pensions. Some witnesses suggested new or different measures that Canada could adopt. For example, to support worker training, [Kevin Nilsen](#) recommended the use of wage subsidies. Unifor’s [Sari Sairanen](#) proposed additional changes, describing net-zero transition as:

[A]n opportunity for the government to address gaps in employment insurance and how the Canadian labour market adjusts to rapid technological changes. Stronger social and economic protections, combined with effective policies to help shift workers from declining industries into growth sectors, would ensure that all transitions are just transitions.

[Ms. Sairanen](#) added that a net-zero transition would require “dedicated funding to provide wage protections, pension bridging, retraining, and relocation assistance for impacted workers.”

In a written brief, [Polytechnics Canada](#) suggested that existing government measures like the Canada Training Benefit can be useful for mid-career workers who are developing new skills, but they expressed concern that other workers who “cannot afford the upfront costs of upskilling and reskilling will fail to take advantage of a tax credit intended to support lifelong learning.”



Recommendation 19

That the Government of Canada, while respecting provincial and territorial jurisdiction, work with them to assess the effectiveness and resilience of Canada’s benefits system in the context of a net-zero transition, by taking measures such as:

- **analyzing existing gaps in Employment Insurance system, including gaps that may emerge or widen in a net-zero transition;**
- **exploring new income supports, including pension bridging, for individuals affected by net-zero transition; and**
- **considering increases to existing income and training supports, including the Canada Training Benefit, and expanding communications support for the trades sector and credential recognition programs for immigrants to help address labour shortages.**

CONCLUSION

The transition to net-zero is a momentous undertaking that will require effort from across Canadian society. The Government of Canada will have key roles to play at every stage of the transition, from identifying potential impacts to advancing principles for action to implementing a strategy that supports the net-zero industries of the future. The recommendations outlined in this report can help the Government of Canada play its role in a well-considered, inclusive, and coordinated fashion. By acting on these recommendations, Canada will be better positioned for a fair and equitable net-zero future.

APPENDIX A: GUIDING PRINCIPLES FOR A JUST TRANSITION OF THE INTERNATIONAL LABOUR ORGANIZATION

- a) Strong social consensus on the goal and pathways to sustainability is fundamental. Social dialogue has to be an integral part of the institutional framework for policymaking and implementation at all levels. Adequate, informed and ongoing consultation should take place with all relevant stakeholders.
- b) Policies must respect, promote and realize fundamental principles and rights at work.
- c) Policies and programmes need to take into account the strong gender dimension of many environmental challenges and opportunities. Specific gender policies should be considered in order to promote equitable outcomes.
- d) Coherent policies across the economic, environmental, social, education/training and labour portfolios need to provide an enabling environment for enterprises, workers, investors and consumers to embrace and drive the transition towards environmentally sustainable and inclusive economies and societies.
- e) These coherent policies also need to provide a just transition framework for all to promote the creation of more decent jobs, including as appropriate: anticipating impacts on employment, adequate and sustainable social protection for job losses and displacement, skills development and social dialogue, including the effective exercise of the right to organize and bargain collectively.
- f) There is no “one size fits all”. Policies and programmes need to be designed in line with the specific conditions of countries, including their stage of development, economic sectors and types and sizes of enterprises.
- g) In implementing sustainable development strategies, it is important to foster international cooperation among countries. In this context, we recall

the outcome document of the United Nations Conference on Sustainable Development (Rio +20), including section VI on means of implementation.

Source: International Labour Organization, *Guidelines for a just transition towards environmentally sustainable economies and societies for all*, 2015.

APPENDIX B LIST OF WITNESSES

The following table lists the witnesses who appeared before the committee at its meetings related to this report. Transcripts of all public meetings related to this report are available on the committee's [webpage for this study](#).

Organizations and Individuals	Date	Meeting
Department of Employment and Social Development Chris Bates, Director General, Apprenticeship and Sectoral Initiatives Directorate Andrew Brown, Senior Assistant Deputy Minister, Skills and Employment Branch	2022/04/04	15
Department of Natural Resources Jasmine Redenbach, Acting Manager, Energy and Environment Policy Division Roisin Reid, Director, Energy and Environment Policy Division Debbie Scharf, Associate Assistant Deputy Minister, Energy Systems Sector	2022/04/04	15
Canadian Hydrogen and Fuel Cell Association Mark Kirby, President and Chief Executive Officer	2022/04/25	17
Canadians for Nuclear Energy Christopher Keefer, President	2022/04/25	17
Electric Mobility Canada Daniel Breton, President and Chief Executive Officer	2022/04/25	17
Nuclear Innovation Institute Chad Richards, Director, New Nuclear and Net Zero Partnerships	2022/04/25	17
Alberta Federation of Labour Gil McGowan, President	2022/04/27	18
Blue Green Canada Jamie Kirkpatrick, Program Manager	2022/04/27	18

Organizations and Individuals	Date	Meeting
Fédération des travailleurs et travailleuses du Québec Denis Bolduc, General Secretary Patrick Rondeau, Union Advisor, Environment and Just Transition	2022/04/27	18
International Union of Operating Engineers Lionel Railton, Canadian Regional Director Steven Schumann, Canadian Government Affairs Director	2022/04/27	18
Unifor Sari Sairanen, National Director, Health, Safety and Environment	2022/04/27	18
United Steelworkers Union Roy Milne, President (Retired), Local 1595	2022/04/27	18
As an individual Éric Pineault, Professor, Economist, Institute of Environmental Sciences, Université du Québec à Montréal	2022/05/02	19
Canadian Centre for Policy Alternatives Hadrian Mertins-Kirkwood, Senior Researcher	2022/05/02	19
Center for Strategic and International Studies Sandeep Pai, Senior Research Lead, Global Just Transition Network	2022/05/02	19
International Institute for Sustainable Development Nichole Dusyk, Senior Policy Advisor	2022/05/02	19
As an individual Crystal Lameman, Government Relations Advisor and Treaty Coordinator	2022/05/04	20
First Nations Major Projects Coalition Jesse McCormick, Director of Research, Innovation and Legal Affairs	2022/05/04	20
Indian Resource Council Inc. Stephen Buffalo, President and Chief Executive Officer	2022/05/04	20

Organizations and Individuals	Date	Meeting
Indigenous Climate Action Jacob Crane, Community Engagement Coordinator Eriel Deranger, Executive Director	2022/05/04	20
National Coalition of Chiefs Dale Swampy, President	2022/05/04	20
Canadian Association of Petroleum Producers Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs	2022/05/09	21
Canadians for Affordable Energy Dan McTeague, President	2022/05/09	21
Clean Energy Canada Merran Smith, Chief Innovation Officer	2022/05/09	21
Electricity Canada Francis Bradley, President and Chief Executive Officer	2022/05/09	21
Electricity Human Resources Canada Michelle Branigan, Chief Executive Officer	2022/05/09	21
Energy NL Charlene Johnson, Chief Executive Officer	2022/05/09	21
Iron and Earth Luisa Da Silva, Executive Director	2022/05/09	21
Canadian Colleges for a Resilient Recovery (C2R2) David Agnew, Representative and President, Seneca College	2022/05/16	22
Canadian Labour Congress Tara Peel, Political Assistant to the President Larry Rousseau, Executive Vice-President	2022/05/16	22
Colleges and Institutes Canada Denise Amyot, President and Chief Executive Officer Janet Morrison, President and Vice-Chancellor, Sheridan College	2022/05/16	22
Environmental Careers Organization of Canada Kevin Nilsen, President and Chief Executive Officer	2022/05/16	22

Organizations and Individuals	Date	Meeting
Future Skills Centre Noel Baldwin, Director, Government and Public Affairs Tricia Williams, Director, Research, Evaluation and Knowledge Mobilization	2022/05/16	22
The Conference Board of Canada Michael Burt, Vice President	2022/05/16	22
First Nations Major Projects Coalition Sharleen Gale, Chair of the Board of Directors	2022/05/30	24
Indian Resource Council Inc. Steve Saddleback, Director, National Energy Business Centre of Excellence Delbert Wapass, Board Member	2022/05/30	24
Metis Settlements General Council Herb Lehr, President	2022/05/30	24
National Coalition of Chiefs Dale Swampy, President	2022/05/30	24
Canadian Critical Minerals and Materials Alliance Ian London, Executive Director	2022/06/01	25
Canadian Federation of Agriculture Frank Annau, Director, Environment and Science Policy Keith Currie, Vice-President	2022/06/01	25
Department of Employment and Social Development Chris Bates, Director General, Apprenticeship and Sectoral Initiatives Directorate Sandra Hassan, Deputy Minister of Labour and Associate Deputy Minister of Employment and Social Development Hon. Seamus O'Regan, P.C., M.P., Minister of Labour Zia Proulx, Director General, Strategic Policy, Analysis and Workplace Information Directorate, Labour Program	2022/06/01	25

Organizations and Individuals	Date	Meeting
Department of Natural Resources Ainslee Emerson, Acting Director General Mollie Johnson, Assistant Deputy Minister Hon. Jonathan Wilkinson P.C., M.P., Minister of Natural Resources	2022/06/01	25
Grain Growers of Canada Branden Leslie, Manager, Policy and Government Relations	2022/06/01	25
Quebec Forest Industry Council Jean-François Samray, President and Chief Executive Officer	2022/06/01	25
Carpenters' District Council of Ontario Finn Johnson, Director, Communications Mike Yorke, Director, Public Affairs and Innovation	2022/09/22	32
International Trade Union Confederation Samantha Smith, Director, Just Transition Centre	2022/09/22	32
Union of British Columbia Indian Chiefs Judy Wilson, Kukpi7	2022/09/22	32

APPENDIX C LIST OF BRIEFS

The following is an alphabetical list of organizations and individuals who submitted briefs to the committee related to this report. For more information, please consult the committee's [webpage for this study](#).

Alberta Federation of Labour
Association of Consulting Engineering Companies—Canada
ATCO Ltd.
Canada's Building Trades Unions
Canadian Association of Energy Contractors
Canadian Association of Petroleum Producers
Canadian Chamber of Commerce
Canadian Critical Minerals and Materials Alliance
Canadian Fuels Association
Canadian Nuclear Association
Canadian Nuclear Workers Council
Center for Strategic and International Studies
Coalition for Responsible Energy Development in New-Brunswick
Conseil de l'industrie forestière du Québec
Environmental Careers Organization of Canada
Fédération des travailleurs et travailleuses du Québec
International Institute for Sustainable Development
International Union of Operating Engineers
Mechanical Contractors Association of Canada
Ontario Power Generation Inc.
Petroleum Services Association of Canada
Polytechnics Canada
University of New Brunswick
Westshore Terminals Ltd.

REQUEST FOR GOVERNMENT RESPONSE

Pursuant to Standing Order 109, the committee requests that the government table a comprehensive response to this Report.

A copy of the relevant *Minutes of Proceedings* ([Meetings Nos. 15, 17-22, 24-25, 32, 37, 39, 46-54, 58, 59, 66-68](#)) is tabled.

Respectfully submitted,

John Aldag
Chair

The Unjust Transition: An Unnecessary Risk to Workers & Communities

Conservative Party of Canada Dissenting Report: *Creating a Fair and Equitable Canadian Energy Transformation*

Standing Committee on Natural Resources

The Liberal Just Transition plan is a dangerous government-mandated threat to kill 170,000 direct Canadian jobs, displace 450,000 workers directly and indirectly working in the energy sector, and risk the livelihoods of 2.7 million Canadian workers, negatively and disproportionately impact sectors, occupations and regions, disproportionately harm different provinces and communities, and drive up energy costs, while undermining energy security, for all Canadians.¹

Environmental stewardship must be addressed with realistic, concrete, and effective measures. But this final report from the Natural Resources Committee ignores global realities of growing energy demand, scarcity and security, Canada's place and potential as a natural resource exporter, and targets Canada's oil and gas sector to be "transitioned" and shut down, rather than expanded and exported to help lower global emissions.

Conservatives are unable to reconcile the final report's recommendations with the realities of Canada's energy sector, and oppose the damaging direction of the current Liberal government, expressed in this report.

The reality is the world will continue to need and use oil and gas for decades to come, and major polluters like China and India, generate the vast majority of global emissions – and continue to fire up new coal plants (data from 2022).

Conservatives recognize that Canada's oil and gas sector is the top private sector industry, top exporter, and top investor in clean tech in the Canadian economy.² The sector offers a constantly innovative environmentally and socially responsible means of displacing higher-polluting alternatives globally, accelerating technology to improve environmental stewardship and reduce emissions, in Canada and around the world, offers jobs and spin off economic opportunities that benefit every region, and is the key driver behind closing the gap between the wealthy and poor in Canada, and the relatively high standard of living that Canadians enjoy compared to other countries around the world. Canadians believe that Canada should continue to produce oil and gas, and export energy products and technology, to meet the world's ever-increasing energy demands.

This "Just Transition" committee report pursues the shutdown of Canada's energy sector. For that reason, Conservatives are issuing this dissenting report, as *Creating a Fair and Equitable*

¹ Government of Canada, "[Briefing Package for the Minister of Natural Resources to appear before the House of Commons Standing Committee on Natural Resources \(RNNR\) for its study on Creating a Fair and Equitable Canadian Energy Transformation](#)", and Commissioner of the Environment and Sustainable Development, [Report 1—Just Transition to a Low-Carbon Economy](#).

² RNNR, [Evidence](#), 22 September 2022 (Government of Alberta, read into the record).

Canadian Energy Transformation leaves workers and communities behind, fails to recognize the environmental and social excellence of Canada’s energy sector, ignores lessons from past failures, and believes that high risk, expensive, uncertain government-mandated transition is the solution – instead of feasible, sustainable, economically responsible, people- and sector-led transformation and innovation.

In its March 2023 release of an interim plan, after intense backlash from provincial Premiers and Canadians, the Liberal Government changed the wording on their “Just Transition” plan to “Sustainable Jobs.” In that interim plan, the Liberals attempted to defend the change, reasoning that “The term ‘sustainable jobs’ has been increasingly used by the Government of Canada... The term ‘sustainable jobs’ is, in our minds, one that is more inclusive and indeed more accurate for Canada than terms like ‘just transition’.”³ However, throughout the entire duration of the study completed between April 4 and September 22, 2022, both witnesses and Liberals used the words “Just Transition”. The change to the term “Sustainable Jobs” is a blatant, cynical, evasive, political ploy to deflect and obscure the real ramifications and intentions of the anti-energy NDP-Liberal coalition plan, supported by the Bloc Quebecois, in this Committee. Besides, the millions of direct and indirect Canadian oil and gas jobs across the country *are* sustainable jobs.

Leaving Workers and Communities Behind

Conservatives will always prioritize workers, communities, and affordability. Witness testimony highlighted the labour landscape that must be at the core of policy decisions related to the “Just Transition”: the number of workers that will be impacted, skill leakage, the overall economic impact, the fiscal impact on all levels of government, and the repercussions on community infrastructure and development are principal among the many concerns that must be addressed.

For example, the Senior Vice President of Corporate Affairs and Chief Government Affairs Officer for ATCO, Dale Friesen,⁴ suggested that the Auditor General’s report on the federal government’s Coal Transition could alleviate some of the potential concerns to workers that will be impacted by the Liberals’ “Just Transition” plans. The federal government must take into account the lessons of both the primary and secondary casualties of the off-coal transition, from employee retention and skills leakage to the cost of housing and infrastructure in remote areas as people left smaller communities, with broad direct and indirect implications.

The objectives of the intersection of Canada’s environmental, energy, industrial and economic policy must also include an evidence-based assessment of the performance and track record of Canadian oil and gas workers and proponents. Friesen reflected on the ingenuity and expertise of Canada’s energy workers, and the resource development sector overall, that can make a significant contribution to global net zero ambitions. Chief Sharleen Gale, of the First Nations

³ Government of Canada, Interim [Sustainable Jobs Plan](#).

⁴ RNNR, [Written Brief](#), 28 July 2022 (ATCO Ltd.).

Major Projects Coalition reinforced Canada’s world class standards for environmental leadership in project development.⁵ Industry representatives highlighted the Canadian oil and gas sector’s collaboration and forward thinking, investing \$3 billion dollars in 2019 alone for environmental innovation⁶, and the significant and ongoing progress of emissions reduction in oil sands development⁷.

The President of the National Coalition of Chiefs, Dale Swampy, called the Liberal government’s “Just Transition” an unjust transition that picks winners and losers, and pointed out the billions of dollars in lost opportunities for Indigenous communities despite the global reality: “It is not realistic to think that, if Canada simply stops producing oil, other countries will stop using it.”⁸ With global oil and gas demand continuing to increase, Canada should pursue the global responsibility and opportunity to leverage Canada’s resources, expertise, and technology. The Canadian Association of Petroleum Producers highlighted that “oil and natural gas will continue to play in global energy-producing jurisdictions.”⁹ Therefore, stewarding Canadian talent for the world’s benefit will be critical to ongoing collaborative efforts, which is not an element of the federal government’s existing plan. Fostering the value of Canadian workers and expertise will require thoughtful industrial policy that mitigates social tensions and prevents economic shock.

Dale Friesen testified that as many as 450,000 workers could be displaced through the current transition plans and Lisa Stillborn from Canadian Fuels cited that 117,000 workers are involved in Canada’s L6 refineries, at the more than 90 fuel terminals and 12,000 retail sites¹⁰. ATCO’s written submission touched on the inevitable disproportionate regional and community impacts because “600,000 Canadians, located primarily in Alberta, Saskatchewan and Newfoundland and Labrador are either directly or indirectly employed in the oil and gas sector, including nearly 10,000 Indigenous people¹¹”. Chief Delbert Wapass highlighted that the Indian Resource Council represents 130 First Nations that produce oil and gas or that have a direct interest in the industry¹², underlined by CAPP’s confirmation that Indigenous peoples represent 6% of the workforce¹³, doubling any other sector in Canada's economy. CAPP’s Shannon Joseph cautioned that the “Just Transition” disproportionately impacts First Nations jobs “...(and) many Indigenous business owners¹⁴” that will face a loss of \$2.4 billion annually in procurement that won’t be replaced. The Committee’s final report, *Creating a Fair and Equitable Canadian Energy Transformation*, gives very little attention to the Indigenous witnesses who outlined their concerns about the ramifications on their workers, community, and economic development.

⁵ RNNR, [Evidence](#), 4 May 2022 (Chief Sharleen Gale, First Nations Major Projects Coalition).

⁶ RNNR, [Written Brief](#), 22 June 2022 (Canadian Association of Petroleum Producers).

⁷ RNNR, [Evidence](#), 9 May 2022 (Ms. Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers).

⁸ RNNR, [Evidence](#), 30 May 2022 (Dale Swampy, President, National Coalition of Chiefs).

⁹ RNNR, [Written Brief](#), 22 June 2022 (Canadian Association of Petroleum Producers).

¹⁰ RNNR, [Written Brief](#), 25 October 2022 (Canadian Fuels Association).

¹¹ RNNR, [Written Brief](#), 28 July 2022 (ATCO Ltd.).

¹² RNNR, [Evidence](#), 30 May 2022 (Chief Delbert Wapass, Board Member, Indian Resource Council Inc.).

¹³ RNNR, [Evidence](#), 9 May 2022 (Ms. Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers).

¹⁴ Ibid.

Chief Delbert Wapass pointed out the detrimental impact on First Nations economic development of billions of dollars in lost revenues, royalties, and missed opportunities, that will be a consequence of the “Just Transition” aim to transition away from, ie. shut down, oil and gas in Canada. For example, industry’s Indigenous community spending in the oil sands region rose from \$21 million to \$32 million from 2017 to 2019, which contributed to in-kind investments and community activities¹⁵. The Director of the Indian Resource Council’s National Energy Business Centre of Excellence, Steve Saddleback equates the “Just Transition” with poverty, and pointed out its misguided motivation because Canada “can have that balance between economic development and environment¹⁶”.

Finally, the Liberal Just Transition plan will significantly reduce revenue to all levels of government, currently used for resourcing and infrastructures of local communities, and social services and programs in every part of the country – Shannon Joseph identified the current tax contribution to all levels of government of the oil and gas sector as \$20 billion a year.¹⁷ Conservatives recognize that there is no other sector currently posed to replace equivalent levels of private sector investment in the Canadian economy, or equivalent revenues of government revenue in the foreseeable future, which should concern all Canadians in every community and region.

The Failed Liberal Experiment of the Coal Transition

Canadians are right to challenge the NDP-Liberal-Bloc “Just Transition” plans and question their claims, based on past experiences.

In 2017, the Liberals accelerated the timeline for the forced shutdown of coal operations in communities in Alberta, Saskatchewan, New Brunswick, and Nova Scotia, which cost the jobs of 3,000 workers across the four provinces. The promised “Just Transition” did not materialize. Despite spending \$150 million dollars, jobs were not replaced and communities were devastated, with municipal representatives worried local governments will not be able to afford to keep the water running and town services operational much longer.

Canada’s Commissioner of Environment and Sustainable Development in the Office of the Auditor General reported on the complete and utter failure of the Liberal plan:

First, it took four years after the announcement for the lead department, Natural Resources Canada (NRCan), to start taking any action.

Second, NRCan didn’t actually implement a plan. The Commissioner reported “it did not establish a governance structure that would set out the related federal roles, responsibilities,

¹⁵ RNNR, [Written Brief](#), 22 June 2022 (Canadian Association of Petroleum Producers).

¹⁶ RNNR, [Evidence](#), 30 May 2022 (Mr. Steve Saddleback, Director, national Energy Business Centre of Excellence, Indian Resource Council Inc.):.

¹⁷ RNNR, [Evidence](#), 9 May 2022 (Ms. Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers).

and accountabilities,” and it did not “have an implementation plan to address a transition that involves a variety of workers, geographies, and federal and other stakeholders.”¹⁸

Third, impacted workers were not identified in advance, and 86% of the workforce were left behind with generic, untargeted, and unhelpful programs.

Fourth, none of the recommendations of the ‘Task Force’ that was set up to give recommendations were implemented.

And finally, all of the government departments that were supposed to monitor and report on the status of activities, and measure that whether projects actually helped communities, didn’t report and couldn’t determine whether or not the \$150 million in taxpayer money actually did anything.

The Liberals’ “Just Transition” for coal was a perfect and expensive failure trifecta: a failure to plan their plan, a failure to implement their plan, and a failure to measure their plan’s outcomes.

Despite supporting the concept and aims of the “Just Transition”, witnesses like Gil McGowan of the Alberta Federation of Labour, and Jamie Kirkpatrick of Blue Green Canada highlighted that the coal Task Force “required interventions of Ministries of Labour; Finance; Infrastructure and Community; Northern Affairs; Innovation, Science and Industry; Natural Resources; and Public Services and Procurement, and, of course, it was housed in Environment and Climate Change. The result was that no one was given the jobs to do, so the jobs then didn't get done.”

His testimony that “Frankly, federal departments and agencies have not established a framework to measure success, to monitor the work or to support Canadians in this transition.”¹⁹ should be a severe and alarming caution to all Canadians about the current “Just Transition” plans, especially given the fact that there is no indication whatsoever that anything in this regard has been improved materially.

Witnesses like Roy Milne of the United Steelworkers experienced this failed transition directly, where one program was implemented, and nothing else actually happened to help workers and communities.²⁰ McGowan said that the coal transition’s problem was that “people didn’t want temporary handouts; they wanted another job.”²¹

The reality is that temporary handouts are all that’s really offered by the plans to shut down the economic lifeblood of many communities, like the failure and broken promises of the coal transition that is reasonably expected to be the outcome of the current “Just Transition” plan, and that funding tap runs dry just a few years later.

¹⁸ Commissioner of the Environment and Sustainable Development, [Report 1—Just Transition to a Low-Carbon Economy](#).

¹⁹ RNNR, [Evidence](#), 27 April 2022 (Mr. Jamie Kirkpatrick, Program Manager, Blue Green Canada).

²⁰ RNNR, [Evidence](#), 27 April 2022 (Mr. Roy Milne, President (Retired), Local 1595, United Steelworkers).

²¹ RNNR, [Evidence](#), 27 April 2022 (Mr. Gil McGowan, President, Alberta Federation of Labour).

Left behind are dozens of communities and thousands of workers and their families, who now have to make new lives for themselves, because far away and out of touch politicians and program administrators implemented an accelerated plan to fire these hardworking Canadians, and make their communities ghost towns.

Canada's World-Leading Industry

The Bank of Montreal reports that Canada “has the top-ranked environmental, social and governance profile, or ESG” among the world’s top 10 oil and gas producers and exporters.²² That conclusion echoes those of other comprehensive, comparative analysis of Canada against the other major oil and gas jurisdictions for nearly two decades, by Worley Parsons and other globally renowned firms. The facts show clearly that Canadian oil and gas is produced under the most stringent regulations in the world. It makes no sense to self-inflict punishment and shut down plans on the best in class, globally.

Chief Dale Swampy of the National Coalition of Chiefs agreed: “We are the leaders in environmental protection. If you meet with the Canadians who run the oil and gas sector, you'll see that they are just like you. They are concerned about the environment, about safety, about integrity. They'll do whatever they can to protect our country.”²³

Canada produces approximately 1.6% of total world greenhouse gas emissions (GHG). Oil and gas in Canada produces about 0.3% of global GHG emissions. The oil and gas sector estimates more than \$24 billion of private sector investments in Carbon Capture and Storage (CCS) and other technologies to reduce GHGs and improve energy efficiencies on the road to net-zero.

The Canadian Fuels Association highlighted the way Canada’s oil and gas sector workers are crucial drivers for continued technological advancement, and the expansion of renewable and alternative energy development and electrification: “the strength of our sector lies in our workers and their expertise to innovate the fuels of tomorrow - all while adapting our current infrastructure. With over a century of innovation, leveraging the knowledge of our workers will be critical for achieving Canada's climate goals.”²⁴

The reality is that Canada is a world leader in innovation and clean technology, and the oil and gas sector currently invests in research and development of clean technology more than all other industries in the Canadian economy - combined. ATCO outlined the necessity of technology and Canada’s oil and gas sector to meet environmental aspirations: “Any credible pathway to net zero includes continued innovation and the use of natural gas and oil.”²⁵ Canada’s natural resources sector is well positioned to meet the steady and increasing demand for oil and gas while simultaneously meeting the demand for cleaner energy sources.

²² RNNR, [Evidence](#), 9 May 2022 (Ms. Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers).

²³ RNNR, [Evidence](#), 30 May 2022 (Dale Swampy, President, National Coalition of Chiefs).

²⁴ RNNR, [Written Brief](#), 25 October 2022 (Canadian Fuels Association).

²⁵ RNNR, [Written Brief](#), 28 July 2022 (ATCO Ltd.).

The costly coalition and Bloc Quebecois' plans for a "Just Transition" outlined in the Committee's final report fail to recognize this reality. Their plans to accelerate a phase out of Canadian oil and natural gas is short sighted and detrimental to the very objectives they claim to want to accomplish; they cannot and do not account for where equivalent private sector investment in technology and innovation will come from as their punitive policies hinder and shut down oil and gas in Canada.

Canada already produces natural gas with the lowest GHG emissions intensity in the world, ahead of Norway, the U.S., and Qatar.²⁶ While Canadian oil sands production has increased, emissions have steadily decreased. Research Analyst Kevin Birn noted in his report that by 2030, upstream GHG's will be 30% lower than 2009 levels.²⁷

While Liberal, NDP, Bloc and Green Members of Parliament continue to attack and attempt to dismantle the sector, the industry has re-evaluated, pivoted, and remains the gold standard for the most environmentally and socially responsible energy development around the world.

The entire Canadian energy sector - oil and gas, oil sands, or nuclear – is aligned towards their goal to achieve net-zero, and the industry is leading the way despite federal roadblocks to hamper the part of the sector that generates the revenue for technological advancement. Chad Richards, of the Nuclear Innovation Institute, stated that Nuclear must be part of the net-zero equation, and testified: "When it comes to creating a fair and equitable energy transformation as part of these efforts, Canada's nuclear sector has many clear benefits."²⁸

Current federal policies and intentions clearly cherry-pick winners and losers in the energy sector based on ideological preferences instead of attracting and expanding private sector development, and creating an investment environment that can compete with the United States in a post Inflation Reduction Act era.

Russia's attack on Ukraine has also put the importance of energy supply and security in sharp focus. Dr. Keefer and Dan McTeague highlighted that the attack has created an increased and urgent demand for sustainable energy, and Canada could find itself in a similar situation as the richest industrialized countries in Europe²⁹ as current federal government policies have made Canada's energy sector vulnerable to supply chain complications and investor leakage to more attractive economic jurisdictions.

Last year, the Royal Bank of Canada reported that Canadian oil sands and conventional producers could increase production by up to 500,000 barrels per day from 2021 levels, still reach its goals, and potentially generate a net benefit of \$10.5 billion annually.³⁰

²⁶ Canadian Energy Centre, "[Why Canadian LNG will have the world's lowest emissions intensity.](#)"

²⁷ S&P Global, "[By 2030, Upstream Greenhouse Gas Emissions Intensity of the Canadian Oil Sands to be 30 Percent Lower than 2009 Levels.](#)"

²⁸ RNNR, [Evidence](#), 25 April 2022 (Mr. Chad Richards, Director, New Nuclear and Net Zero Partnerships, Nuclear Innovation Institute).

²⁹ RNNR, [Evidence](#), 25 April 2022 (Dr. Christopher Keefer, President, Canadians for Nuclear Energy); and RNNR, [Evidence](#), 9 May 2022 (Hon. Dan McTeague, President, Canadians for Affordable Energy).

³⁰ RBC, [The New Climate Bargain.](#)

The federal government must recognize geopolitical realities and the necessity of stable, reliable, accessible, predictable, affordable energy for Canada’s communities, economy and sovereignty – and accelerate and secure exports within North America and to allies around the world. Canada should maintain and expand its place at the top of the energy producing nations, to supply growing global energy demand while renewable and alternative energy and other fuels of the future are in development, but not yet reliable for domestic or global needs. Canada can aim to meet net-zero targets while continuing to depend on the benefits of the sector that is leading the world in innovation and clean technology investment. An evidence-based policy approach in Canada would recognize that, in fact, that’s the only feasible way to maintain Canadian energy needs, grow Canada’s economy, and meet environmental goals while other options are developed.

The Future – Technology not Taxes; Transformation, not Transition

Conservatives reject the idea that a government-led ‘transition’ is a good choice for Canadians, because Canadian energy is already a world leader in industry-led technological advancement and environmental performance, and because the so-called government-led “Just Transition” model has never worked whenever it has been tried.

Canada has an energy future, where alternative energy like wind, tidal, and hydrogen power is common. In fact, the sector was already on its way: projects like the Keystone XL pipeline expansion could have carried hydrogen from Alberta to markets in the United States. Sustainable Marine’s Pempa’q Tidal Energy Project provided electricity to Nova Scotia’s power grid until March 2023. Under the Liberals, both projects are dead.

Witnesses noted the opportunity for Canada, in both hydrogen adoption and renewable energy on farms, which doubled from 2016 to 2021.³¹

Canada is already a world leader in the adoption of alternative energy. According to a brief submitted by Eco Canada: “market opportunities [for alternative energy] also exist within Canada. On average, 1 in 10 enterprises used cleantech goods and services from 2015 to 2017. A few industries such as Pipeline transportation (38%), Utilities (36%), Rail and water transportation (22%), and Oil and gas extraction (20%) reported relatively high rates of cleantech use.”³²

This is a fundamental point that the final Committee report ignores. Canada is a leader in energy transformation. Alberta itself was the first jurisdiction in North America to impose a major industrial emitters levy that targeted the funds to innovation and clean technology; has the largest clean technology carbon capture project in the world; is home to the first facility in the world that turned municipal trash into biofuel; and had the world’s first 100% renewable LRT, and the oldest and largest commercial solar and wind farms in Canada.

³¹ RNNR, [Evidence](#), 1 June 2022 (Mr. Branden Leslie, Manager, Policy and Government Relations, Grain Growers of Canada).

³² RNNR, [Written Brief](#), 16 May 2022 (Environmental Careers Organization of Canada).

Witnesses recognized that government mandated transitions are never done well. Dr. Sandeep Pai with the Global Just Transition even stated: “Globally—including, to some degree, Canada—we have never done good just transitions.”³³ It is of course interesting to note that throughout Canada’s 156 year history, communities have evolved from whale oil lamps and wood-burning stoves to nuclear powered electricity, in-floor heating, gas-powered barbeques – all without a big, central government forcing it, because demand and energy evolution created it. When leading researchers recognize that this so-called ‘Just Transition’ plan has never worked, Conservatives suggest that a government-orchestrated transition is the problem, especially when the most recent Coal Transition experiment was an unmitigated failure, and there is no concrete indication how or that the results would be any different. Instead, Canada should continue the path already started by the private sector, and support the continued energy transformation for which Canada is world-renowned as a spearheading pioneer and consistent leader.

A forced transition threatens the fundamental bedrock of Canadian society – and this was highlighted by witnesses.

The Grain Growers of Canada noted that “a just transition must ensure that the cost of producing the food we all eat does not rise dramatically... Extra costs [like the carbon tax] added to the fuels that farmers have no choice but use simply isn’t a viable option.”³⁴

Dale Swampy highlighted how the risks are worse for Indigenous communities: “I want to end by pointing out the high costs of a poorly planned energy transition and the crisis we now face in First Nations. Many of our communities rely on diesel generation. People have to drive for hours to get to doctor’s appointments or a grocery store. A lot of people aren’t on the grid, and even those who are don’t have the electricity capacity to add charging stations in garages they don’t have. You won’t find any electric cars on the rez.”³⁵

Witnesses such as Dan McTeague, Dr. Christopher Keefer, and Shannon Joseph highlighted the importance of energy security and Canada’s possibility to play a role in displacing higher emitting forms of energy – but also, warned of the dangers of shutting down energy production in Canada before the technology is ready and the significant risk of energy poverty for all Canadians.³⁶

Canadians for Affordable Energy’s Dan McTeague highlighted that the rising prices for gasoline, diesel, natural gas, and electricity should give Canadians pause about the impacts of a transition. He argued that government policies have discouraged the development of oil and gas infrastructure and that “high-cost renewables” have contributed to higher electricity bills,

³³ RNNR, [Evidence](#), 2 May 2022 (Dr. Sandeep Pai, Senior Research Lead, Global Just Transition Network, Center for Strategic and International Studies).

³⁴ RNNR, [Evidence](#), 1 June 2022 (Mr. Branden Leslie, Manager, Policy and Government Relations, Grain Growers of Canada).

³⁵ RNNR, [Evidence](#), 30 May 2022 (Dale Swampy, President, National Coalition of Chiefs).

³⁶ RNNR, [Evidence](#), 25 April 2022 (Dr. Christopher Keefer, President, Canadians for Nuclear Energy); and RNNR, [Evidence](#), 9 May 2022 (Hon. Dan McTeague, President, Canadians for Affordable Energy); and RNNR, [Evidence](#), 9 May 2022 (Ms. Shannon Joseph, Vice-President, Government Relations and Indigenous Affairs, Canadian Association of Petroleum Producers).

and that the federal government should adopt “practical and pragmatic” policies, instead of accelerating the shutdown of existing energy sources. This testimony is not found anywhere in the Committee’s final report because it’s clear that the Liberal government and their costly “Just Transition” Bloc and NDP coalition partners have no interest in evidence and affordability as key underpinnings for their plans. Their priority is their all-consuming ideological goal to shut down Canada’s oil and gas sector.

Dr. Christopher Keefer noted that the impacts of a forced transition are well documented: “There are lots of fairy tales about grid scale batteries and other solutions, but the richest industrialized country in Europe who [has] embarked the most on this and spent \$550 billion on this process relied on coal for the dominant source of electricity in 2021 and Russian gas now. Canada could find itself in the same situation.”³⁷

Conservatives believe that supporting the development of innovative, emissions-reducing technology in Canada is a better way. The Liberals, NDP, Bloc, and their report, does not acknowledge this as a viable option, and instead, these three parties prefer to ignore the concerns raised by witnesses and will forge ahead with their reckless “Just Transition” plan.

In Conclusion

The Liberals’ Just Transition must be taken in context of all the cost-increasing measures they impose on Canadians – their carbon tax, their second carbon tax (fuel regulations), methane regulations, electricity standards – the list goes on. These policies will increase the cost of living for every Canadian and kill Canadian jobs and communities; they will risk the economic activity, jobs, and tax revenue to all levels of government of Canada’s largest sector; and they will jeopardize the reliable, affordable, and abundant energy that Canadians need every day.

This report attacks Canada’s energy industry, rather than examining practical ways and timelines for grid decarbonization without jeopardizing the economy and Canadians’ standard of living. Instead of focusing on actual solutions, this report is designed to prop up the Liberal political approach and silence any dissenting opinions.

Canadians in communities like Hannah, AB, Estevan and Coronach, SK, or Belledune, NB, know that talk is cheap, and NDP-Liberal action destroys their communities.

For the reasons above, Conservatives reject the final product of *Creating a Fair and Equitable Canadian Energy Transformation*, and recommend that the Liberal government cancel all plans to implement a “Just Transition” – or a falsely and cynically named “Sustainable Jobs”, or any other plan designed to kill Canadian communities, jobs, businesses, and Canada’s energy sector.

³⁷ RNNR, [Evidence](#), 25 April 2022 (Dr. Christopher Keefer, President, Canadians for Nuclear Energy).

Bloc Québécois (BQ) dissenting opinion to the report entitled "Creating a fair and equitable canadian energy transformation"

Tabled by Mario Simard, MP for Jonquière and Bloc Québécois spokesperson on Intergovernmental Affairs, Natural Resources and Energy

The Bloc Québécois disagrees with the final recommendations of the report entitled "Creating a fair and equitable canadian energy transformation". The Bloc Québécois believes that the first version of the report, drafted by the analysts and presented to the committee on November 28, 2022, is more faithful to the testimony heard during the "Just Transition" study. The Bloc Québécois deplors the fact that key concepts, such as the term "Just Transition", which the committee was asked to consider, have been completely removed from the final French version.

As a reminder, when Canada signed the Paris Climate Agreement in 2015, it pledged with 94 other signatory countries to reduce GHG emissions by 40-45% (from 2005 levels) by 2030 and to become carbon neutral by 2050. Many of the witnesses who appeared before the committee reiterated the importance of these commitments, yet the final report does not match their testimony. The scientific consensus presented during the study must triumph over mere opinion.

The Bloc Québécois defends the recommendations of trade unions, environmental organizations and climate scientists. The evidence provided by these witnesses should have guided the report's conclusion, if the Committee's true objective was to guide the government's actions towards a low-carbon economy. In this regard, the Bloc Québécois thanks all the witnesses who took the time to appear before the committee as part of this study.

The tenacity of the Committee members in evacuating the notion of "Just Transition" from the present report reflects a lack of political courage in the fight against climate change. While the term "Just Transition" appeared 90 times in the original English version, it was virtually erased from the entire report and recommendations in the final version. Indeed, the Bloc Québécois denounces the stratagem used by the Committee, which appears to have been subjected to external pressure. Initially, this study was to be guided by the very principle of "Just Transition", and the Committee's conclusions deviate from the initial objective.

The Bloc Québécois is aware that the term "Just Transition" is a young concept that leaves room for multiple interpretations. Among others, it is rejected by the current Alberta government and the Western oil and gas industry. In its current form, the final report reflects the Committee's failure to address "Just Transition", and aligns itself with the West's position. During its work, the Committee heard members deny even the reality of climate change, thus diluting the concept of energy transition. The treatment of other concepts such as "ruralities", "aboriginal communities" and "energy security" also

occupied a disproportionate proportion of the exchanges, deviating from the very objective of the study.

In conclusion, the report tabled by the Committee is so abstract that it will be difficult to implement its recommendations on the legislative front. What's more, the report's recommendations are so lightweight as to give the impression that it was no more than a communications exercise.